



2024

ANNUAL REPORT



emmaus

INTERNATIONAL

ACTIVISTS FOR CHANGE



CONTENTS

- P. 02 → Contents and introduction**
- P. 03 → Editorial**
- P. 04 → Organisation and governance**
- P. 05 → Map and new Emmaus groups**
- P. 06 → Highlight of the year: second World Forum of Alternatives**
- P. 08 → Overview of the international solidarity programmes**
- P. 10 → Solidarity review**
- P. 20 → Campaigning review**
- P. 22 → Heritage review**
- P. 24 → Commitment and communication review**
- P. 27 → Financial review**
- P. 30 → Outlook**

Cover picture: Didier Gentilhomme



INTRODUCTION

Created in 1971, Emmaus International is a secular solidarity movement committed to tackling poverty and exclusion. It brings together almost 450 organisations from over 40 countries across Europe, Africa, the Americas and Asia. All these Emmaus groups share the same values of welcoming others, solidarity, openness, respect and sharing while working in very different social, economic and political circumstances. Our Movement's goal is to combat structural causes of poverty and promote social change, so that each individual can find a place in society through a dignified welcome and meaningful work.

The Emmaus organisations around the world carry out initiatives and political campaigns on three struggles: an ethical and solidarity economy for a sustainable world, social and environmental justice to secure access to fundamental rights, and peace and the free movement and settlement of people for universal citizenship.

Emmaus International also bears responsibility for preserving and continuing the Movement's heritage and its fight against the causes of poverty.



EDITORIAL

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2024 was a difficult year... After the entire Emmaus family came together for the 70th anniversary of the 1954 appeal, we had to face the terrible revelations of the sexual violence committed by Abbé Pierre. As you know, we wanted to respond to these revelations in line with our fundamental commitments, by prioritising the victims. We owed it to them to thoroughly review their testimonies, recognise the gravity of the acts, and make a transparent public call for testimony. This approach has been widely welcomed, and I think that we can be proud of having done the right thing. I know this has not been easy. We must now learn to share our history and our values without forgetting our founder, but through a new lens emphasising the collective work that has made up Emmaus since its beginnings. We began this work at the World Forum of Alternatives in September in Poitiers (France). During this event we were able to

come together with our allies and partners and create new initiatives to combat poverty and its causes. We will continue this effort next year at the World Assembly to be held in the Netherlands, which will be an opportunity to reaffirm our struggles and our vision for a fairer and more united world.

Patrick ATOHOUN

Chair of Emmaus International



*Find the reports
and press releases
by scanning the QR code.*

THE MOVEMENT'S DECISIONS FOLLOWING THE REVELATIONS ABOUT ABBÉ PIERRE

Following the revelations of abuse committed by Abbé Pierre, as detailed in three reports produced by the Egaé firm, Emmaus International, Emmaus France and the Foundation for Housing (formerly Abbé Pierre Foundation) made the ethical decision to the support victims and be transparent with the Movement's stakeholders.

With the aim of assessing the scale of the sexual abuse committed by Abbé Pierre and analysing the mechanisms that allowed him to remain free from public scrutiny for over 70 years, all three organisations jointly decided to set up an independent committee of experts, who will deliver their report in 2027.

With the determination to pursue the ethical basis of its approach, the Emmaus International Board also approved the principle of financial compensation for Abbé Pierre's victims. Since then, Emmaus International and Emmaus France have been working together, with the Conférence des Evêques de France (CEF) [French Conference of Bishops] to draw up a reparation plan.

ORGANISATION

EMMAUS INTERNATIONAL
Board/Executive Committee
International secretariat (Montreuil, France)

AFRICA REGION
Regional executive committee
Regional secretariat
(Ouagadougou, Burkina Faso)

AMERICAS REGION
Regional executive committee
Regional secretariat
(Montevideo, Uruguay)

ASIA REGION
Regional executive committee
Regional secretariat
(Pondicherry, India)

EUROPE REGION
Regional executive committee
Regional secretariat
(Montreuil, France)

GOVERNANCE



Find the 2025 organisation chart of elected members by scanning the QR code.



Find the 2025 organisation chart of employees by scanning the QR code.

Emmaus International is democratically and internationally governed, represented by grassroots elected representatives from its four regions: Europe, Africa, the Americas and Asia. Every four years, the member organisations meet for the World Assembly. This major event in the life of the Movement allows us to define the main collective guidelines. This is when the member groups elect the Chair of Emmaus International. In each region, the regional assemblies elect 24 Board members who, alongside the Chair, form the Emmaus International Board. The regional governing bodies supervise the

implementation of the Movement's guidelines, with the support of salaried staff: the Emmaus International secretariat (EI secretariat) and regional secretariats.

► Emmaus International Executive Committee in 2024

Chair: Patrick Atohoun (Benin)
1st Vice-Chair: Aurore Querel (France)
2nd Vice-Chair: Gloria Zuluaga (Colombia)
Treasurer: Xavier Renard (France)
Secretary: Camille Chedid (Lebanon)
William Tsolenyanu (Togo)
Thierry Klatovsky (France)

► Other members of the Board

Emmaus International Board members for the Africa region

Faustin Busimba (Democratic Republic of Congo)
Anaclet Katumbulu (Burundi)
Madeleine Mbom (Cameroon)

Emmaus International Board members for the Americas region

Rogelio Coitiño (Uruguay)
Manuel Gavilán (Chile)
Anita Moore (Peru)

ALMOST 450 ORGANISATIONS IN OVER 40 COUNTRIES

United States

Guatemala

Colombia

Peru

Bolivia

Chile

Argentina

Brazil

Paraguay

Uruguay

Emmaus International Board members for the Asia region

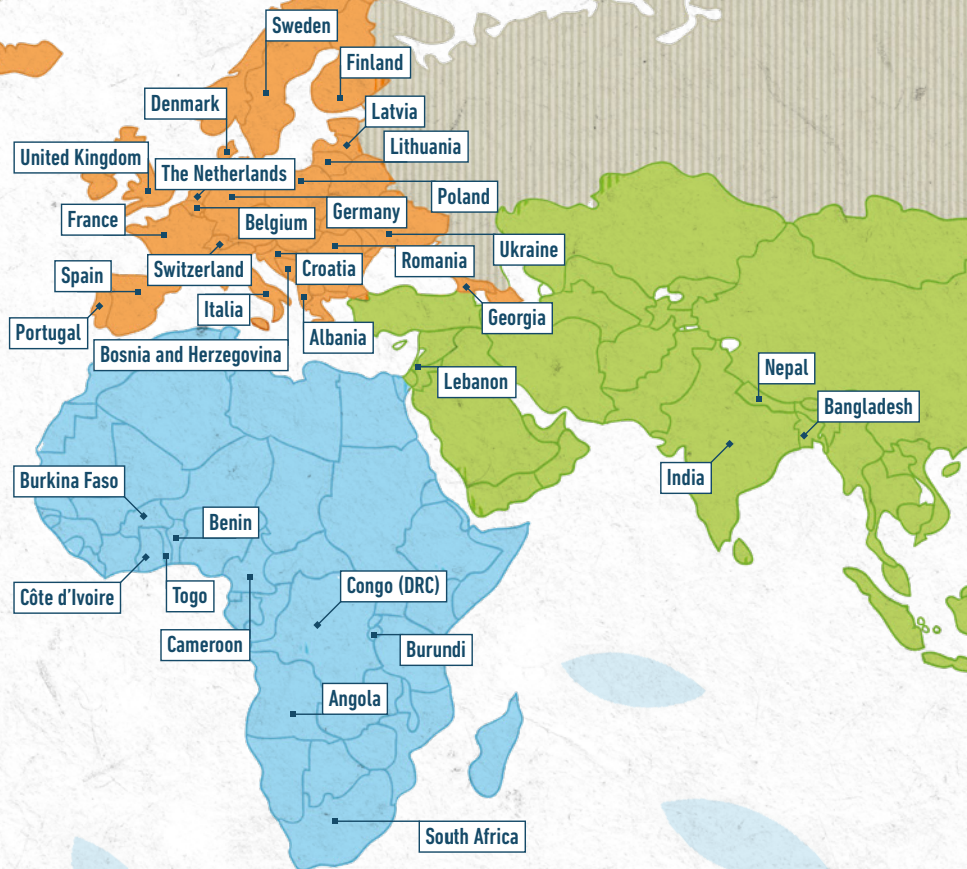
Selva Alexander (India)
Abu Hassanat (Bangladesh)
Poppy Pangayavalli (India)

Emmaus International Board members for the Europe region

Cédric Marrec (Poland)
Carina Aaltonen (Finland)
Duncan Lewis (United Kingdom)

Herbert Bitter (Netherlands)
Nina Nyman (Finland)
Nika Siprak Wendling (Croatia)
Sabina Arnaut-Jahic (Bosnia and
Herzegovina)
Sonia Hurcet (France)
Vincent Chapuis (France)

➤ **Chief Executive:** Adrien Chaboche



→ **Start of trial membership:** 4 groups
(France), 1 group (UK) and 1 group
(Paraguay)

→ **Full membership:** 7 groups (France)
and 2 groups (Netherlands)

→ **Withdrawal due to cessation of activity:**
1 group (Spain), 2 groups (Brazil), 1 group
(Bolivia) and 1 group (Colombia)

→ **End of trial membership without further
action:** 1 group (Albania)

HIGHLIGHT OF THE YEAR: THE SECOND WORLD FORUM OF ALTERNATIVES

The second World Forum of Alternatives, held between 17 and 20 September in Poitiers, was the high point of 2024. This key event in the life of the Movement, held at the Futuroscope conference centre in Poitiers, brought together 434 participants from 38 countries, representing 152 Emmaus groups from around the world and 29 partner organisations. This was a unique opportunity for everyone to come together for a 4-day event with the common aim of sharing ideas and co-constructing the future of the Movement.

In line with the resolution made at the 2022 World Assembly, the purpose of organising this event was to strengthen the groups' work at local, national and regional levels, through sharing experiences, initiatives and training. The aim was also to give everyone the opportunity to become jointly involved on a global scale in combatting inequality, poverty and their underlying causes. The days were packed with a full programme of encounters and discoveries from Tuesday to Friday. The three thematic issues of migration, education, social and environmental justice were at the heart of each discussion - round tables, train-



© Didier Gentilhomme

ing sessions, workshops - as well as the cross-cutting issues of gender, youth and the active participation of the people most affected.

Together, participants drew up 16 concrete actions to raise awareness, support local initiatives and run awareness campaigns on the three thematic issues. These actions were presented during a unique discussion session that enabled the groups to get involved supporting the initiatives from the outset.

In addition to the workshops and plenary sessions, a number of other spaces were available to encourage people to meet each

other and exchange ideas - one of the key aims of the Forum. The organisations' village in the lobby of the conference centre was designed by the Emmaus Poitiers community in an original way in order to reflect the diversity at the heart of our Movement. Visits to the city of Poitiers and surrounding Emmaus groups, along with a festive evening on the Thursday, were all moments of enjoyment and togetherness.

This second edition of the World Forum of Alternatives received very positive feedback from participants. A number of elements were appreciated: the inspiring nature of the meetings with dedicated indi-





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434
NUMBER OF
PARTICIPANTS



152
NUMBER
OF GROUPS



38
NUMBER OF COUNTRIES
REPRESENTED

viduals, both members of the Movement and external partners; the presence of a youth delegation, a group of eight people making the voice of the younger generations heard for the future of the Movement; the role of training as one of the Emmaus groups' core priorities; freedom of speech and exchanges following the revelations concerning Abbé Pierre.

Following the World Forum of Alternatives, an action implementation strategy is already being rolled out at different levels of the Movement. There are plans to recruit additional staff in the four regions to support collective regional discussions and

groups wishing to set up local initiatives. Thematic collectives are also a key space for building and advancing initiatives that require collective reflection and leadership. On 18 December 2024, International Migrants Day, the first international activism action took place, putting into practice a request made at the Poitiers meeting.



Find videos of the World Forum of Alternatives by scanning the QR code.



Find the actions from the World Forum of Alternatives by scanning the QR code.



OVERVIEW OF THE INTERNATIONAL SOLIDARITY PROGRAMMES



ANNUAL SOLIDARITY PROGRAMME (ASP)

Supporting the most vulnerable groups with their projects prioritised by the Africa, Americas, Asia and Europe regions

Amount spent: €539,090



CONTAINER PROGRAMME

Pooling material donations within the Movement by shipping solidarity containers from European Emmaus groups to Emmaus groups in Africa and the Americas

**Amount spent: €24,979
for 36 containers**



EMERGENCIES AND POPULATION SUPPORT

Organising fundraising appeals within the Movement in the event of particularly serious disasters or conflicts, potentially in countries where there are no Emmaus groups

Amount spent: €37,814



EMERGENCY FUND

Responding rapidly to emergencies affecting groups and surrounding populations (natural disasters, conflicts, major sociopolitical tensions, etc.)

Amount spent: €117,411



GROUP ECONOMIC STRENGTHENING PROGRAMME (GESP)

Backing economic experiments carried out by groups

**Amount spent: €26,300
to support three groups**



HOUSING PROGRAMME (FUNDED BY THE FOUNDATION FOR HOUSING)

Promoting access to decent housing or accommodation and improving living conditions for members of the groups and the people they welcome.

Amount spent: €287,978



EMMAUS ETHICAL FUND

Enabling us to grant loans, advances on subsidies, provide guarantees and support microcredit activities.

7 loans outstanding



RIGHTS AND ACCESS TO HEALTH

Supporting mutual health organisations in Africa (Benin, Burkina Faso) and Asia (India, Bangladesh) to ensure that individuals and their families have access to good quality healthcare.

Amount spent: €48,527



THEMATIC COLLECTIVES:

Migration, Education, Social and Environmental Justice

Bringing together people who are members of groups actively working on these issues or who are particularly interested in them, to hold discussions and jointly develop initiatives.

Amount spent: €9,021
on 16 remote meetings and participation in one international meeting



OTHER SOLIDARITY AND ACCESS TO RIGHTS PROJECTS:

Themes: Gender equality, support for local initiatives on water and sanitation and others.

Amount spent: €38,540

IMPACT STORIES

Emmanuel Cochon, Head of International Solidarity and Activism at Emmaus International Secretariat



"International solidarity is fundamental as it is the embodiment of our values in the Movement.

"Serving first those who suffer most" is obviously aimed at the most vulnerable people and population groups, but it also concerns our vulnerable groups who need support to be able to carry out their social initiatives. Across four continents, some of our groups work in difficult socio-economic contexts where the social and solidarity economy is not always recognised. International solidarity, through the sharing of wealth, is one of the essential means of ensuring the continuity of our activities. Every year it represents a million euros invested in several programmes, addressing different issues and tailored to the structural and operation needs of groups. Our ability to show solidarity underpins our political message and strengthens the work carried out by groups who, by their very existence, fully legitimise the possibility of a fairer and more equitable world. The challenge ahead is to develop new support programmes to assist groups in diversifying their activities within the Movement and to effectively communicate the positive impacts of social change to everyone, so that solidarity is visible and can be felt by everyone. That is our next challenge."

SOLIDARITY REVIEW

INTERNATIONAL SOLIDARITY AND CAMPAIGNING FUNDS

Solidarity is a core element of our Movement at an international level. It takes the form of various programmes and mechanisms, each with a different purpose, and all supported by funds raised in the previous year.

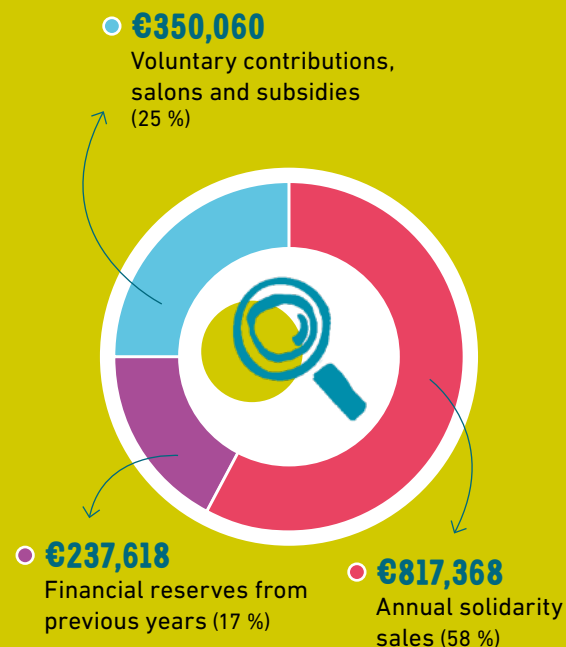
Solidarity sales are organised annually by the groups and the funds are collected by Emmaus International. In addition to subscriptions, holding a solidarity sale is a statutory commitment, exemplifying the solidarity of the Movement (as its name suggests). Funds collected through these sales are vital to help keep the most vulnerable groups running. Alongside the sales, many groups work together to organise salons, with all or part of the proceeds going to international solidarity. Emmaus International also has a partnership with the

Foundation for Housing, which dedicates a portion of its funds to international solidarity, for housing or accommodation projects led by our groups. Finally, many groups make additional contributions, either spontaneously or in response to a fundraising appeal from Emmaus International.



Regional salon in Angers

SOURCE OF FUNDS SPENT IN 2024



USE OF FUNDS IN 2024

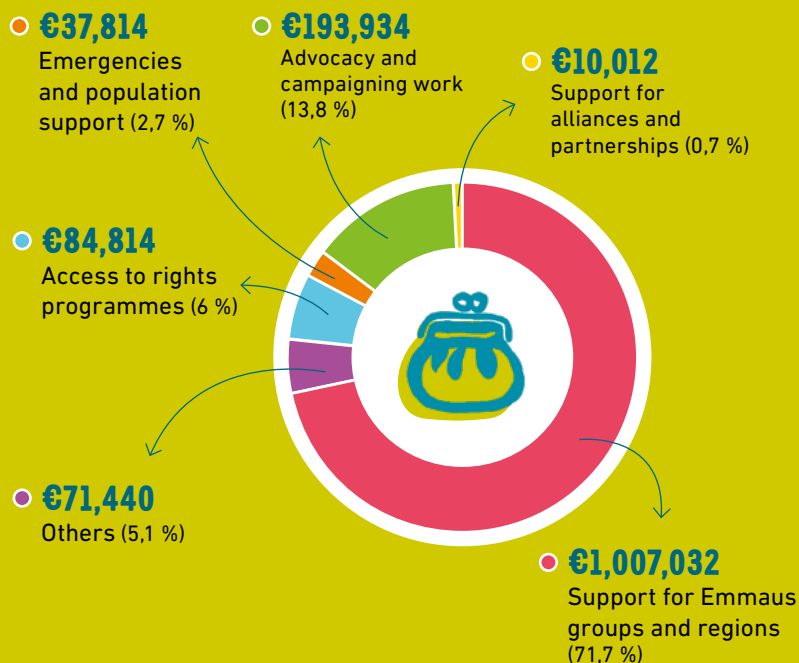
The resources collected from the groups are used to fund a number of solidarity programmes aimed primarily at the most vulnerable groups, working in the most difficult contexts, and endeavouring to take into account the wide range of needs they may face. They also finance advocacy campaigns and events and enable us to support allied or partner organisations in their struggles. Emmaus International implements a number of solidarity programmes:

the annual solidarity programme, international container programme, emergency fund, housing programme, group economic strengthening programme and specific emergency responses. All these solidarity programmes function on the basis of requests from groups, with support from the EI secretariat. All applications are assessed and approved by the regional governing bodies (Americas, Asia, Africa, Europe) and then approved by the international bodies (Executive Committee, Board).

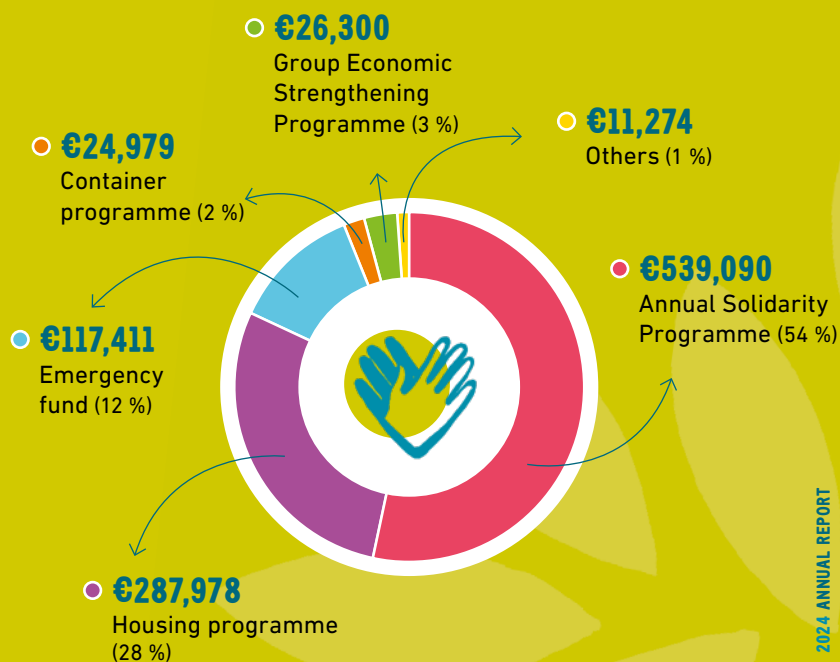


€1,405,046
TOTAL FUNDS RAISED

USE AND DISTRIBUTION OF FUNDS IN 2024



SUPPORT FOR EMMAUS GROUPS AND REGIONS



ANNUAL SOLIDARITY PROGRAMME (ASP)

This is Emmaus International's biggest solidarity programme. Its objective is to support fragile groups and/or those that are working in difficult social and economic contexts. A call for projects is launched in the four regions in December, regional bodies analyse and prioritise the projects by the end of March, before putting them forward for approval by the Board in April. In 2024, 23 projects were supported, with an average of €24,000 per project.

Mobovome, Benin €20,000
Production and marketing of fish feed

AFA, Benin €15,005
Setting up an agricultural farm

AIPH, Burundi €19,855
Purchase and development of a site for economic activities

Benebnooma, Burkina Faso €32,289
Creation of a ceremonial space in the reception centre

Pag-la-Yiri, Burkina Faso €21,344
Construction of five commercial shops

CPSS, Cameroon €38,112
Purchase of a 4x4 vehicle

Jekawili, Côte d'Ivoire €22,867
Purchase of a 4x4 vehicle

Itsoseng Women's Project, South Africa €20,191
Purchase of a lorry

Americas Region €70,000
Work, training and education project

Ubatuba, Brazil €25,200
Purchase of a lorry

H.O.M.E, USA €18,379
Cleaning and repairs on the solidarity farm

Cuna Nazareth, Peru €15,634
Capacity building

St Francis, USA €11,133
Replacement of the septic tank

Aguilas de Piura, Peru €28,085
Vehicle repairs

Florence Home Foundation, India €19,530
Solar electric installation

Kudumbam, India €13,915
Development of the nursery and pepper growing

Tara Projects, India €18,383
Expansion of the production of vermicompost and vegetable seedlings

VCDS, India €15,575
Horticulture for marginalised farmers

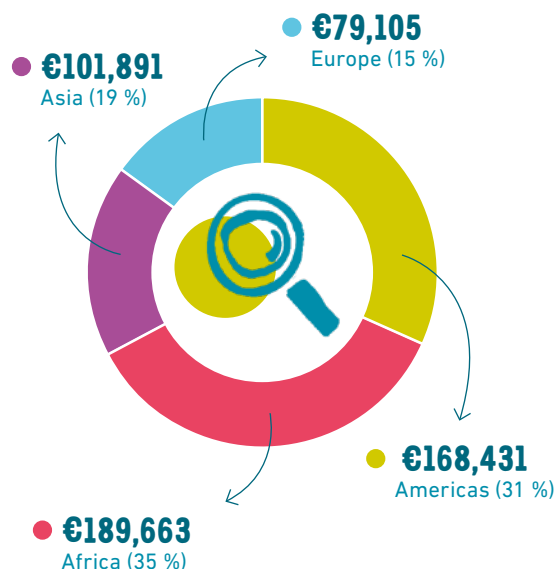
PUP, Bangladesh €14,036
Strengthening economic activity through the purchase of raw materials and end products

Thanapara, Bangladesh €20,452
Sustainable farming practices and alternative income generation for women farmers and balance of the housing project

Satu Mare, Romania €50,000
Renovation of the floor and roof of the furniture shop, bringing it up to safety standards

Iasi, Romania €29,105
Purchase of a street outreach lorry

BREAKDOWN OF SUPPORT BY REGION





€117,411
OVERALL AMOUNT SPENT

EMERGENCY FUND

Emmaus International's emergency fund is a reserve fund set up to respond rapidly to natural disasters, conflicts, major socio-political tensions, etc., experienced by groups and people living in the surrounding area. In 2024, this fund was used to support the Association des Femmes Amies in Benin (€3,277) and Emaus Pereira in Colombia (€3,000) to repair damage to their infrastructure caused by severe storms. A small sum (€1,500) was sent to support CORDIS in South Africa to pay legal fees to oppose the eviction of three of their migrant members. Some support (€56,000) was also sent to our Lebanese group, AEP, to provide immediate humanitarian aid to approximately 60 families who had lost their homes, or had been forced to leave them, due to Israeli airstrikes. The funds were largely spent following two major events. In December, three transfers were made to VCDS (€18,450), FHF (€17,993) and Kudumbam (€17,191) in India to repair damage caused by Cyclone Fengal to the groups' premises and provide humanitarian aid to the affected populations.

© Emmaus Kudumbam



Distribution of food and essential goods in India



**COUNTRIES RECEIVING
EMERGENCY AID:**
**BENIN, SOUTH AFRICA,
COLOMBIA, LEBANON, INDIA**



€24,979
OVERALL AMOUNT SPENT



36
NUMBER OF CONTAINERS
SHIPPED AS PART
OF THE PROGRAMME

11
INTERNATIONAL
CONTAINER FUND

CONTAINER PROGRAMME

The International Container Programme enables material donations to be shared within the Movement by shipping solidarity containers from European Emmaus groups to Emmaus groups in Africa and the Americas. The equipment received enables recipient Emmaus groups to obtain supplies, organise second-hand sales that make it easier for local people to access certain items or equipment, make donations and also fund some of their running costs and social initiatives. Preparing or receiving a container also provides an opportunity for exchanges between the members of a sending and recipient group, ensuring that the shipment contains high-quality goods and helping to forge relationships and promote contact between groups within the Movement. An impact assessment of the container programme is being finalised and will be presented in an information booklet due to be published by the summer of 2025.

Emmaus International coordinates this programme and oversees the shipment of containers, with the aim of ensuring that the containers are distributed as fairly and transparently as possible between the recipient groups.

In addition, there is a specific fund for the programme, the International Container Fund (ICF), which can be used by groups for financial support to ship a container or for exchanges between group members to prepare or receive a container.



© Emmaus Villafranca

IMPACT STORIES

Volunteers and companions from the Saint-Nazaire community in France taking part in loading a container



"We loaded a container at the Saint-Nazaire community and the whole community was involved: managers, companions, staff members and volunteers. We sorted the goods in each area, taking into account the detailed list drawn up with Emmaus Benin."



Loading a container at the Villafranca community

When we arrived in Cotonou, we were delighted to meet Perpétue and Monique who had spent a month in our community. We visited the groups and discovered their activities, including livestock rearing, crops, wells, bio-gas, not to mention schools and training for adults, especially girls.

We had an unforgettable experience with our Beninese friends, who count on us and really need containers or donations to carry out their projects."



€26,300
OVERALL AMOUNT SPENT

GROUP ECONOMIC STRENGTHENING PROGRAMME (GESP)

The Group Economic Strengthening Programme supports pilot schemes, scaling up and external support for groups wishing to improve or strengthen their economic self-sufficiency. It can also be used to enable groups to create economic entities attached to their organisations. In 2024, GESP enabled us to support:

- **Kudumbam** in India, with €9,800 to set up a microcredit scheme and create a commercial entity to sell agricultural produce
- **FHF** in India, with €9,500 to bolster its textile business and create a commercial entity
- **Wend Yaam** in Burkina Faso with €7,000 to buy raw materials and boost the group's capacities to process and market peanuts



COUNTRIES RECEIVING THIS SUPPORT:
BURKINA FASO, INDIA

IMPACT STORIES

Poppy John, Assistant Director of Emmaus Kudumbam, India



© Tony Coiplet

"I am very grateful for the Group Economic Strengthening Programme (GESP) which has greatly boosted Kudumbam's economic activities. Our organisation promotes sustainable farming and helps vulnerable women become independent thanks to microcredit.

In the past, our partnership with a national bank meant it was possible to grant loans to 8,000 women in rural areas, but we were held back by certain limitations. As we wanted to create an independent model, we obtained a loan of 49,000 euros from the Emmaus Ethical Fund to launch our own microcredit programme. However, NGOs were limited in their income-generating activities under the terms of government regulations. The GESP support, amounting to 9,800 euros, has not only enabled us to set up a company to legally manage a microcredit scheme and sell Kudumbam's agricultural produce, but we have also obtained FSSAI certification so that we can expand our market. The GESP has increased our financial stability, securing the long-term future of our work."

EMERGENCIES AND POPULATION SUPPORT

Following the earthquake that hit Türkiye and the north of Syria in February 2023, an appeal was made to groups and raised almost €170,000. In 2023, €27,522 was spent on humanitarian assistance via the groups IFS (Bosnia) and Emmaus Synergie. In 2024, two exploratory missions were organised to Türkiye and Syria by the Emmaus International secretariat and the Asia region (February and June 2024) in order to identify civil society organisations involved in supporting people impacted by the earthquake in neglected areas. Emmaus International was able to financially support three Turkish and Syrian civil society organisations: Massrat, Yenirenk Derneği and Koru Atölye.

In addition, with the extension of the war in Palestine through the invasion and bombing of Lebanon by the Israeli army, a call for solidarity was made to the whole Movement. The appeal had a number of aims: to help our group in Lebanon (AEP) and the displaced families with whom it works, and to support Lebanese and Palestinian civil society, which is standing shoulder to shoulder with the people affected by the conflict and the destruction caused.

**OVER €112,000
RAISED FOLLOWING AN APPEAL
TO OUR GROUPS**

HOUSING PROGRAMME

With support from the Foundation for Housing, the Housing Programme aims to promote access to decent housing and accommodation and improve the living conditions of members of Emmaus groups and the people they welcome.



€287,978
OVERALL AMOUNT SPENT

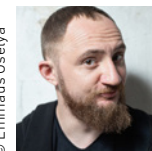
In 2024, six projects were funded:

- › **Emmaus Lunda** in Angola: construction of a community home
- › **Emmaus Pahou** in Benin: construction of accommodation for the recycling centre site
- › **E.S.O.** in Burkina Faso: construction of dormitories for the training centre
- › **Tara projects** in India: construction of accommodation for farmers
- › **Emmaus Lublin** in Poland: renovation of the community home
- › **Emmaus Norfolk & Waveney** in the United Kingdom: development of two community homes

The Foundation for Housing also funds enhanced support for groups, which enables us to create training and support tools in partnership with technical experts. The aim of this enhanced support is to help build group capacities.

IMPACT STORIES

Grigory Semenchuk, National Delegate of Ukraine (Oselya group)



© Emmaus Oselya

"The project supported by the Foundation for Housing, Emmaus International and Emmaus Europe ran smoothly and without a hitch.

We were able to inaugurate the new building in the summer of 2024. Thanks to the renovation work, we have added new bedrooms for new companions who have joined our community over the last three years since Russia's mass invasion of Ukraine. Our companions have benefitted from more comfortable accommodation: one bedroom shared by two people instead of three, more space, a new plumbing system and tangible energy savings, all in a warmer, more pleasant environment. At a time when Russia is destroying homes in Ukraine, we decided to build one. And we are very grateful to our friends for supporting our project!"

EMMAUS ETHICAL FUND (EEF)

The Emmaus Ethical Fund (EEF) is the Movement's response to the need to fight for an ethical and solidarity economy and ethical financing. This mutual fund receives financial deposits from Emmaus groups and organisations around the world and makes it possible to provide credit under optimal conditions to all Emmaus groups. In addition to donation-based solidarity programmes, this approach to granting loans helps to strengthen the Movement's efforts towards self-sufficiency and autonomy, by empowering and supporting borrower organisations.

With a current amount of €778,965, EEF is able to provide loan guarantees or direct loans to support group investments, as well as intervening rapidly to provide advances on subsidies to be received and supporting groups' microcredit initiatives.

In 2024, seven loans were outstanding, supporting groups in Bangladesh, India, Benin, Spain, Italy, Romania and Poland, and amounting to a total of €350,000.



Learn about the ethical fund
by scanning the QR code



Education workshop at the World Forum
of Alternatives

ACCESS TO RIGHTS COLLECTIVE PROGRAMMES

For over 20 years, Emmaus International has been supporting large-scale collective programmes. Their aims are to enable people living in extreme poverty to develop alternatives to promote their rights. They also demonstrate the capacity of the most excluded to reclaim their rights and, as such, prove that other political and social models are possible, serving as examples of fair and equitable public policy.

In practical terms, when faced with injustice (such as no access to water, health care or education), the Movement supports one, or several local Emmaus groups to help people access their rights. The key to these collective initiatives lies in the combination of two complementary approaches:

- Implementation of initiatives providing practical access to fundamental rights;



€84,814
TOTAL AMOUNT SPENT

- Empowering the people affected to take action and make decisions by boosting their involvement in the decision-making and implementation processes, and ensuring that they are key players in, rather than beneficiaries of, this initiative.

In 2024, a new way of working with priority issues was set up within the Movement, in the form of thematic collectives. As such, members of groups actively working on migration, education and social and environmental justice, or those particularly interested in these issues, met regularly to exchange ideas and build consensus. Sixteen online meetings were organised for the three thematic collectives, and the World Forum of Alternatives provided an important opportunity to work on their roadmaps.



€48,527
OVERALL AMOUNT SPENT



Learn about the health access programme by scanning the QR code

SPOTLIGHT ON HEALTH

Emmaus International has been developing mutual health systems for health care access in Africa (Benin and Burkina Faso) since 2000, and in Asia (India and Bangladesh) since 2010. Almost 6,000 people and their families have access to good quality health care, while participating in managing their own mutual health organisation (MHO) and in making decisions about how it develops.

These community mutual health organisations, which are exceptions in countries where health care is generally left to the private sector, are fully tailored to local contexts and function thanks to a dual form of solidarity:

- Internal solidarity within each MHO: members mutually support each other by paying contributions to access health care and share health risks;
- Solidarity from the Emmaus Movement which provides these MHOs with policy related and financial support.

In 2024, discussions were held with different stakeholders in the mutual health organisations in Thanapara (Bangladesh) and Tara (India) to identify ways of strengthening the schemes. Furthermore, online meetings with the Movement's four mutual health organisations were relaunched, with the specific aim of organising an international in-person meeting in 2025!

IMPACT STORIES

Emmanuel Siambo, manager of Emmaüs Solidarité Ouaga in Burkina Faso



"In 2024, the mutual health organisation played a key role in Burkina Faso. We rose from 5 to 7 member groups and from 895 to 1,160 beneficiaries. The payment of contributions is steady, with an effort made that was previously not as visible, along with very constructive discussions. We can feel that the mutual members are getting more and more involved in management and have even decided to increase the benefits reimbursed and add medical imaging to consultations, prescriptions for medicines and surgical procedures. We have saved a lot of lives this year through the mutual health organisation, particularly during the dengue epidemic. The groups are now considering ways to increase its impact, such as income generating activities, setting up an infirmary, among others."



CAMPAIGNING REVIEW

INTERNATIONAL MEETINGS AND EVENTS

2024 was a year packed full of international meetings! Emmaus International made its voice heard during several institutional and activist events.

In February, we supported an Asian delegation attending the World Social Forum (WSF) in Kathmandu (Nepal). 90 countries and close to 1,400 civil society organisations were represented at this event, which saw a wide range of struggles and issues converge: climate and environmental justice, economic inequalities, the rise of authoritarian regimes, gender equality and women's rights, the right to work, migration, peace, human rights and indigenous peoples rights.

The Emmaus groups in the Asia region opted to organise a workshop on education as a factor in combatting the causes of poverty. These workshops and other discussions helped us to understand the struggles led by Asian civil societies, to coordinate alternatives and struggles being waged by our organisations around the world and consider the future of this World Forum.

"Thank you for coming together in the spirit of solidarity and cooperation. Uniting for the

common good is critical as conflicts rage and geopolitical divisions grow. We need global solidarity to rescue the Sustainable Development Goals – and reform an outdated, dysfunctional, and unfair global financial system." **Antonio Guterres**, United Nations Secretary-General's message to WSF 2024

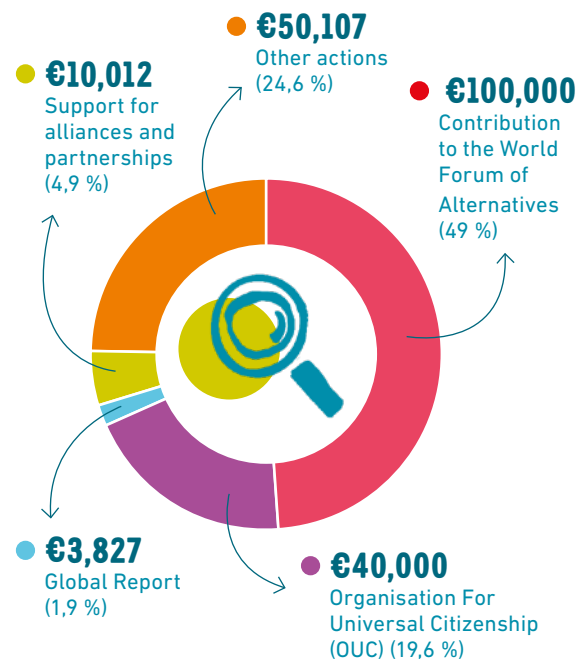


Find Antonio Guterres's full speech by scanning the QR code

In May, members of the international secretariat attended a civil society conference organised by the United Nations in Nairobi (Kenya). Taking part in this event taught us a great deal about how the UN works and the role Emmaus International can play in this arena to put forward the demands and hopes of our Movement. Following this conference, we joined the Reclaim the UN coalition which calls for civil society to be given a real role in shaping global policies and denounces power asymmetries within the UN system.

In June, several representatives from Emmaus groups took part in an international meeting on grassroots and solidarity education in Abidjan (Côte d'Ivoire). This meeting, bringing together 130 people from 22 countries, focused on the role of grassroots education in citizen activism and social transformation.

BREAKDOWN OF FUNDS SPENT





World Social Forum 2024, Kathmandu, Nepal

SUPPORTING OUR ALLIANCES AND PARTNERSHIPS

In 2024, Emmaus continued to support its partnerships by organising meetings and events to promote human rights and international solidarity:

- Support for the 20th edition of "Brazil in Movements", a Brazilian documentary film festival in France led by an organisation called Autres Brésils;
- Support for the organisation of an international meeting on grassroots and solidarity education, led by CRID and its partner, Sterna Africa;
- Support for the organisation of 'commemor'action' (in Paris), an international and local rally to honour and support the families of people who have died or disappeared on migration routes.

This support is all the more important given the global context of reduced public funding for international solidarity and the weakening of the voluntary sector.

REVIEW OF VOLUNTARY ASSIGNMENTS AND NEXT STEPS

Following the international study carried out by four volunteers in some sixty Emmaus groups on campaigning within the Movement, Emmaus International asked 6PM for support to assess the strengths and weaknesses of our advocacy work and suggest new ways forward.

Several findings were drawn from this study and 6PM's support. Our diversity, number, strong identity and shared will are great assets for making our advocacy powerful and impactful. However, currently there is a lack of clarity for Emmaus groups and the general public. We should fast-track youth engagement and set up spaces for discussion and policy development within our governing bodies and our Movement. One of the findings is that Emmaus International is perfectly legitimate to advocate on an international scale!

In 2025, we will draw up a new roadmap for international advocacy that is in keeping with our resources and our identity, i.e. policy positions based on the local, day-to-day realities of people living in poverty and put forward with all of you!

This roadmap cannot be drawn up without you. We will get back to the Emmaus groups between now and the 2026 World Assembly to lay the groundwork for the future of our campaigning work.

IMPACT STORIES

In 2024, many Emmaus groups in the Movement worked and ran their solidarity initiatives in situations of war and conflict. Against this backdrop, Emmaus International firmly reiterated its commitment to peace.

Camille Chedid, president of Association Entraide Professionnelle in Lebanon shares his experiences:



"The struggle for peace in Lebanon is crucial as it is at the heart of Emmaus' fundamental values: social justice, human dignity and solidarity."

In a country devastated by years of war and economic crises, peace can only be achieved through a truly inclusive process, based on reconciliation, equality and respect for human rights. For Emmaus, peace is not limited to the end of armed conflict. It also involves rebuilding the social fabric of a country, supporting vulnerable communities and promoting empowerment. Through its emergency appeal, support programmes and advocacy work, Emmaus is striving to help bring about a reunited Lebanese society where solidarity and mutual aid prevail, enabling everyone to find hope and opportunities in a peaceful environment."

HERITAGE REVIEW



KEEPING OUR HERITAGE ALIVE

Following the revelations about the sexual abuse committed by Abbé Pierre, Emmaüs International embarked on reflections and discussions with groups about our heritage and Abbé Pierre's role in the Movement, with the aim, among other things, of preparing for the 2026 World Assembly.

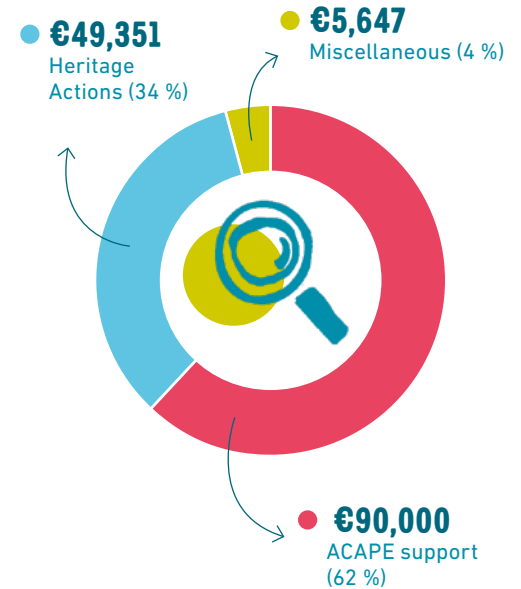
The Board meeting in November approved a work protocol aimed at bolstering the collective image of the Movement and promoting our struggles and work to tackle the causes of poverty.

ARCHIVES AT THE ESTEVILLE CENTRE

At the end of 2024, the memorial site was closed, marking the end of an effort that began 14 years ago. The entire team of the centre has set about cataloguing and sorting everything on site, in particular the numerous archives belonging to the Movement and Abbé Pierre.

In early 2025, Emmaüs International organised the transfer of these archives to Montreuil and will determine which ones can be added to the Movement's archives already held at the ANMT (French national archives of the world of Work).

OVERALL AMOUNT SPENT



€144,998
OVERALL AMOUNT SPENT

PRESERVATION AND DISSEMINATION OF ARCHIVES

The first half of 2024 was mainly focused on the 70th anniversary of the 1 February 1954 appeal, with many requests from Emmaus groups for photo archives and documents, and from the media to produce articles and reports.

Many groups in the Movement's four regions produced their own "IndignAction" videos, and the Heritage team listed all the groups' actions on an interactive map. We also provided documents for the Winter 54 exhibition in Esteville and supported the translation of the exhibition into English and Spanish.

Many archive requests were received from Emmaus groups and the media regarding Lucie Coutaz. Several articles were published in the press, such as the article entitled "Mademoiselle Coutaz" in the Swiss daily newspaper "Liberté", which won the Good News award.

Since the revelations about Abbé Pierre, archive requests handled by Emmaus International have been exclusively from the media seeking information for articles or reports on the subject. Consultations were held on two book projects.

HERITAGE WORKING GROUP

Since the group was set up, comprising 41 people from 13 countries across the four regions, the most important task has involved analysing the issues of Faim et Soif, a task made easier by the fact that all issues were made available online, on the ANMT site, at the end of 2023.

Following the revelations about Abbé Pierre, Emmaus International began revising the different tasks assigned to this group, to adapt to the situation and prioritise activities enabling a more collective approach to the history of our Movement and highlighting our social and political legacy and the values and struggles of the Emmaus groups.

DIGITAL ARCHIVES

After extensive inventory and digitisation work, together with the ANMT, we have added 600 posters produced by the Movement between 1950 and 2000 to their website.

Now it is time for the Emmaus International Newsletters, produced between 1972 and 2001, to be digitised so that they can be made available online. At the same time, a list of archive documents is being approved for posting on the ANMT website (virtual reading room), with restricted access, including the creation of an account by the user, to ensure that we can trace the searches made.



*Find information
about the ANMT*



COMMITMENT AND COMMUNICATION REVIEW

COMMITMENT

Under the banner of solidarity, 2024 was a year full of events! Five regional salons were organised by the Emmaus groups: on 9 June at the Angers expo park, 26 October at Halle d'Iraty in Biarritz, 27 October at Parc des Expositions in Strasbourg, 3 November at the Rouen expo park and 1 December at Clermont-Ferrand Polydome. As a showcase for the Movement and a key opportunity to build momentum, these events attracted around 30,000 visitors and raised almost €200,000 for local, national and international solidarity projects.

As well as selling items carefully chosen by the participating groups, the salons offered great opportunities to interact with the public and local partner associations. Each salon also included a stand on Emmaus International and a variety of talks and entertainment: a round table at the Biarritz salon on how to welcome migrants in a dignified manner; meetings with authors at the Strasbourg salon, as world book capital for 2024 and a raffle at the Clermont-Ferrand salon. Approximately one hundred groups took part in these sales, with the presence of some groups from Germany, Spain,



Regional salon in Strasbourg

Romania and Italy. A fine example of solidarity at work throughout the Movement!

A number of visits to the regional offices and groups made it possible to present the international scope of the Movement and organise discussion sessions on international solidarity and Emmaus' values and struggles. These meetings were great opportunities to get together and strengthen our sense of belonging to a common Movement active in Africa, the Americas, Asia and Europe.

8

NUMBER OF PRESENTATIONS
ON THE MOVEMENT AND
ORGANISED DISCUSSIONS

32

NUMBER OF VISITS TO
DECENTRALISED MEETINGS

5

NUMBER OF VISITS
TO REGIONAL SALONS

UPDATED COMMUNICATION TOOLS

In order to improve our communications within the Movement, in 2024 we updated a number of tools and publications:

- Organisation chart of Emmaus International elected members: Executive Committee (EC) members and Board members of the Movement
- Organisation chart of Emmaus International secretariat (EI secretariat) with a summary of each staff member's duties to make it easier to contact the relevant person
- Publication guide, which lists all the communication tools (posters, reports, web-

sites, etc.) that you can use within your organisation and with your partners to raise awareness of Emmaus' values, struggles and initiatives.

All these tools can be found in the members' area of our website:

<https://www.emmaus-international.org/en/login/>

Username: intranet

Password: Emm@us!2024_ae



Sign up for our newsletter!



Access the Member's Area

164 913 VISITS
301 087 PAGES VIEWED



Communication kit on Canva

In the wake of the Abbé Pierre revelations, many Emmaus groups worldwide have told us they would like communication tools that they can display in areas open to the public, along with their living areas and work-places. A project was launched in 2024 to offer members of the Movement high-impact visual content (posters, pictograms, drawings, etc.)

We have made files available that can be easily edited and adapted to suit local contexts (languages, specific graphic styles, etc.) so that they can be easily used by all groups. As part of the project's first stage, we developed a Canva communication kit with a template poster, along with templates of publications for social media in different formats.

Would you like to use it to create your own publications? Send us an email to communication@emmaus-international.org

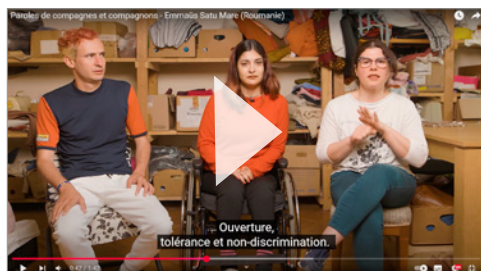


Videos: companions' stories

In order to make our Movement better known, we are giving the floor to companions from all four corners of the globe. This is an opportunity to better understand the diversity of the issues and initiatives carried out by the Emmaus groups worldwide. From Pereira in Colombia to Tara Projects in India, via Satu Mare in Romania and Pahou in Benin, discover the series of stories that we have compiled our YouTube channel!



Access the Companions' stories YouTube channel by scanning the QR code



EMMAUS INTERNATIONAL ON SOCIAL MEDIA

Communicating the Movement's messages, highlighting its fight against the causes of poverty and the work carried out by its groups as credible alternatives in order to create a fairer world is one of the key priorities of our social media posts.

Key social media figures in 2024:

- ▶ Posts viewed almost 500,000 times (impressions)
- ▶ More than 25,000 reactions (comments, likes, shares, clicks, etc.) to our posts

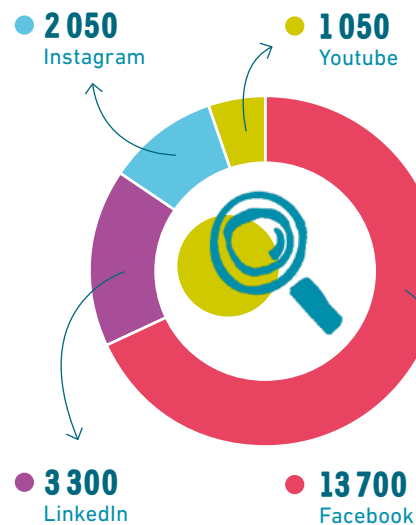
Act Emmaus, an interactive Facebook group for all Emmaus members around the world!

- ▶ Almost 1,200 members
- ▶ Over 400 posts by Emmaus groups



Find the links to our websites and social media pages on our LinkTree

NUMBER OF SUBSCRIBERS ON SOCIAL MEDIA



FINANCIAL SUMMARY

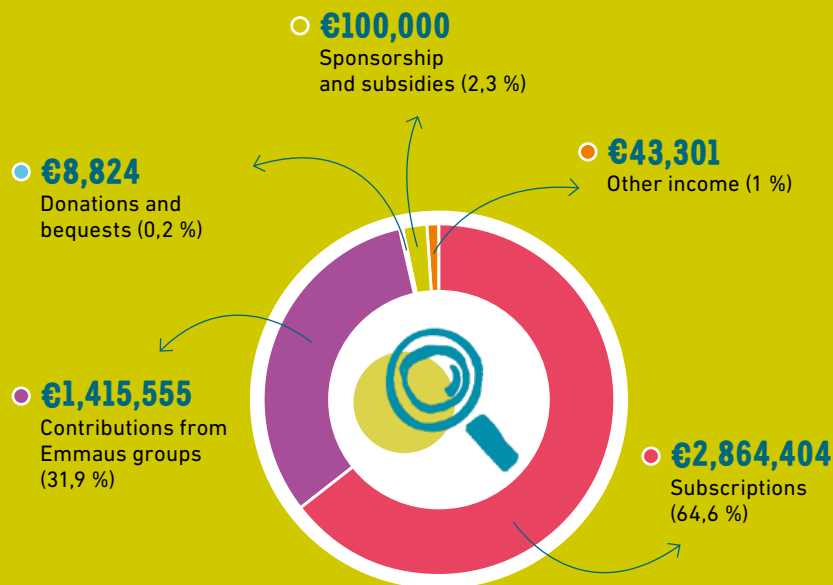
BREAKDOWN OF RESOURCES AND EXPENDITURE

The 2024 financial year ended with an overall deficit of €390,978, largely due to social initiative expenses, and in particular the cost of the World Forum of Alternatives in Poitiers. This deficit is the result of a political choice of the bodies to use part of the organisation's reserves, which were in fact formed to contribute to financing these initiatives. The increase in subscription fees (+10%) made an essential contribution to revenue, accounting for 94% of the €3.047m for Emmaus International's operations.

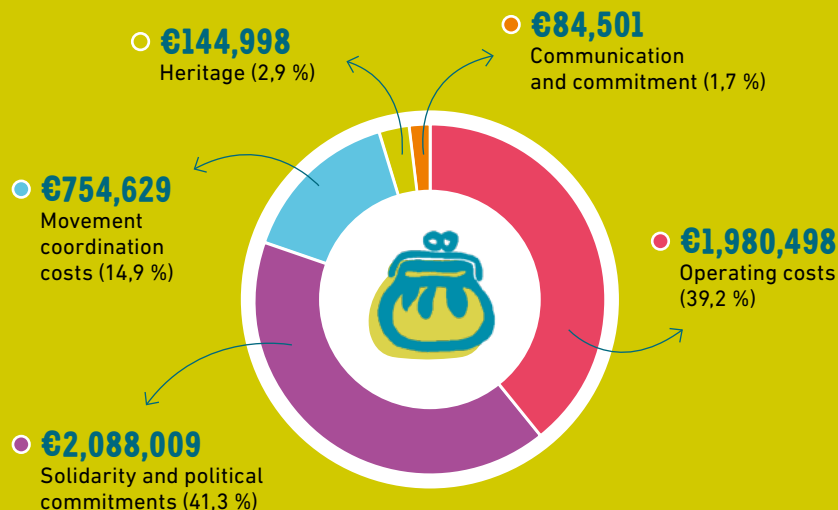
Expenditure rose to €2.82m as a result of the increase in staff numbers and exceptional costs relating to the Abbé Pierre affair. Restricted funds, down slightly at €2.35m, continued to support solidarity priorities. All of the result was allocated to solidarity reserves. The financial situation remains sufficiently solid, underpinned by substantial reserves, serving as a guarantee of our sustainability and long-term commitment.

97 %
OF REVENUE FROM
MEMBER GROUPS

OVERALL BREAKDOWN OF RESOURCES IN 2024



OVERALL BREAKDOWN OF EXPENSES IN 2024



FOCUS ON REVENUE AND EXPENDITURE

1. OPERATIONS AND LIFE OF THE MOVEMENT

REVENUE	€3,046,778	EXPENDITURE	€2,819,628
Group subscriptions	€2,864,404	Staff costs	€1,577,273
Subsidies and sponsorship	€136,750	Coordination of the Movement	€754,629
Donations and bequests	€8,824	Communication	€84,501
Other revenue (including World Assembly)	€36,801	General and miscellaneous expenses	€403,225

2. SOLIDARITY AND POLITICAL COMMITMENTS

REVENUE	€1,383,462	EXPENDITURE	€2,088,009
Annual solidarity sales	€817,368	Support for groups and regions	€1,007,031
Abbé Pierre Foundation	€14,045	Other initiatives, excluding restricted funds	€71,440
World Forum (participation and subsidies)	€217,877	Advocacy and campaigning work	€193,934
Voluntary contributions	€334,172	Access to rights programmes	€84,814
		Emergencies and population support	€37,814
		Support for alliances and partnerships	€10,012
		Total funds raised	€1,405,046
		World Forum	€644,220
		Training and support to groups	€38,742

3. HERITAGE

REVENUE	€1,843	EXPENDITURE	€144,998
Voluntary contributions	€1,843	Support for the Abbé Pierre-Emmaus Centre	€90,000
		Heritage actions	€49,351
		Other, archives	€5,647
Use of restricted funds	€338,524	Restricted funds carried forward	€108,951
Total income	€4,770,608	Total expenses	€5,161,586
Negative balance			-€390,978

BALANCE SHEET EXTRACT (IN EUROS)

	STATEMENT OF ASSETS		At 12/31/2024	At 12/31/2023
	Gross	Amortisation	Net	Net
Total fixed assets	€1,788,617	€425,288	€1,363,329	€1,312,231
Total current assets	€5,456,375	€9,050	€5,447,325	€5,966,239
Overall total	€7,244,991	€434,337	€6,810,654	€7,278,471

	STATEMENT OF LIABILITIES		At 12/31/2024	At 12/31/2023
	Net	Net		
Own funds	€2,974,343	€3,365,320		
Restricted funds and funds carried over	€2,517,835	€2,747,409		
Provisions	€7,900	€522		
Debts	€1,310,576	€1,165,219		
Liability conversion differential	-	-		
Overall total	€6,810,654	€7,278,471		

OUTLOOK

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SUPPORT CIRCLE

The Support Circle aims to strengthen the organisational structure of groups by creating a framework for thinking about their practices. In 2024, it met to define the format of a self-assessment tool, refine its methodology and specify the role of the facilitators. Links have also been established with similar tools to enhance this approach. In 2025, in consultation with the regions, we will launch a test phase with five groups selected based on their geographical diversity and ten facilitators trained to support these groups in analysing and improving their practices.

© Emmaus International



TRAINING CIRCLE

Training is one of the key guidelines voted on by the member groups during the 2021-2022 World Assembly. As a result, Emmaus International set up its Training Circle to create its own training package to meet the groups' needs. These training courses, based on the four words of inspiration from the last World Assembly - Communicate, Commit, Resist, Exist - will address key issues such as the development of the Emmaus Movement, its fundamental values, participative and democratic governance, and the political struggles and actions it supports. The first training courses will be given in 2025 through a network of Movement trainers.

GENDER WORKING GROUP

The gender equality working group was set up to raise awareness of structural gender inequalities within the Movement and drive forward our fight on this issue. In 2024, the working group drew up a prevention protocol to address sexual and gender-based violence, in particular, as part of the organisation of our second World Forum of Alternatives. In 2025, it will take stock of how gender equality is taken into account in the work and activities of the Movement's groups, with a view to presenting a report at the next World Assembly and deciding how this work should be taken forward during the next term of office.

PREPARATION OF THE 2026 WORLD ASSEMBLY

Save the date! The next World Assembly will be held from 13 - 17 April 2026 in Someren, Netherlands. A high point in the democratic life of the Movement, this major event will bring together all 450 member organisations to review the progress made over the last four years and jointly set our course for the coming years. This World Assembly will be an opportunity to discover the work carried out by the fifteen member organisations in the Netherlands and promote our voice by reasserting our fight for a fairer world based on solidarity.



SOLIDARITY: ONE OF OUR CORE VALUES



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