

ACTIVITIES – RESULTS – PROSPECTS

# 2013 REPORT



emmaus  
INTERNATIONAL



In the context of a market economy which is still recovering from the 2008 financial crisis, the long-lasting effects of which can still very much be felt, the data we are receiving from poverty and social exclusion indicators are extremely worrying: income inequality is widening and targets for meeting basic needs are being missed in many areas. Emmaus groups, active in 37 countries on 4 continents, see this every day, as there is more demand than ever for our work, and the people we work with are increasingly vulnerable.

Although this annual report cannot include all the important work that every Emmaus group in the world does, be it responding to emergencies or developing new initiatives, it can show what our groups have achieved together and how they have put solidarity into practice at international level. This may be by coming to the aid of groups who are struggling under the weight on their shoulders, or by teaching and learning from each other. This year has seen much progress on our priority areas - education, health, water, ethical finance and a solidarity-based economy, and protecting migrants - with major achievements. We are now moving in the direction that was decided on at the 2012 Emmaus World Assembly, particularly in terms of training and communication.

This annual report is a photograph, which captures the Emmaus movement as it is now: we believe it shows the energy, creativity and vitality of all those involved in the movement - of whom there are more every year!

Jean Rousseau  
Chair of Emmaus International

## CONTENTS

EDITORIAL\_P.2

OVERVIEW\_P.3

### REGIONS

- AFRICA\_P.4
- AMERICA\_P.4
- EUROPE\_P.5
- ASIA\_P.5

### PRIORITY AREAS

- WATER\_P.6
- MIGRANTS\_P.6
- HEALTHCARE\_P.7
- ETHICAL FINANCE\_P.7
- EDUCATION\_P.8
- HUMAN TRAFFICKING\_P.8

SOLIDARITY\_P.9

FINANCIAL REPORT\_P.10-11

HERITAGE\_P.12

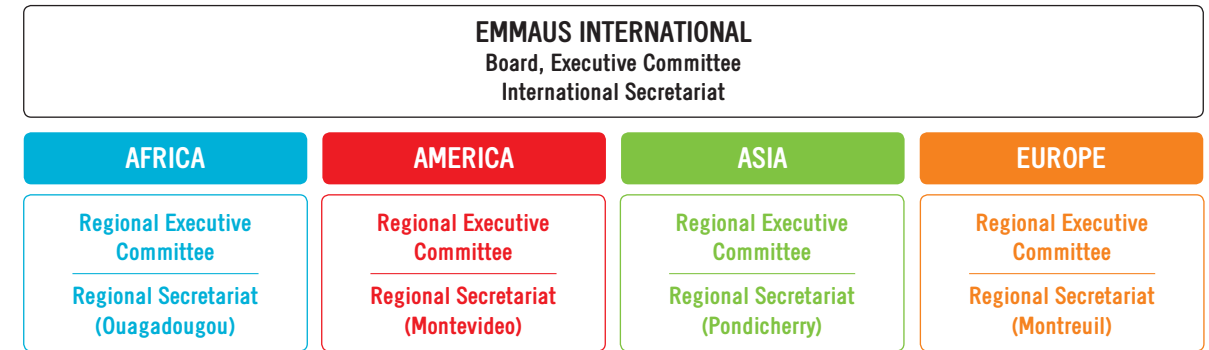
## INTRODUCTION

Set up in 1971 by Abbé Pierre, Emmaus International is a secular, solidarity-based movement, which is actively working against poverty and exclusion. It brings together 336 organisations in 37 countries on 4 continents. Working in diverse social, economic and political conditions, they all support the same values of sharing, humanity and justice. They all share the same objective: empower the most disadvantaged people to take back control of their own lives and demonstrate that a fairer world is possible.

Emmaus International also coordinates its organisations' collective commitment to 6 areas of action and campaigning: access to water, healthcare and education, ethical finance, migrants' rights and fighting human trafficking. It organises solidarity between its organisations, in order to share human, material and financial resources.

As Abbé Pierre's sole legatee, Emmaus International gives a voice to the voiceless, throughout the world.

## ORGANISATIONAL CHART



## GOVERNANCE

Emmaus International is governed globally and democratically. Decisions are taken by elected members from all regions. At both the international and regional levels, elected bodies (board, executive committee and regional boards) make decisions on strategy and the secretariats are responsible for implementing these decisions.

## MAP OF THE WORLD





# EMMAUS AROUND THE WORLD

## FACT FILE

**15** groups  
**9** countries



Board members from the region  
 → Jean Busogi (RDC)  
 → François d'Assise Tokpo (Benin)  
 → Mahamady Sawadogo (Burkina Faso)  
 → Nantegue Kone (Côte d'Ivoire)

**14 580** women received a microcredit loan through Emmaus Africa groups in 2013.

**14** and **15** December: inauguration of the water supply at Lake Nokoué.  
 → The Chair of Emmaus Africa gave a speech to the regions' groups, concluding that participatory water management is possible.

# AFRICA



Children at the CAJED group

## CAJED (DEMOCRATIC REPUBLIC OF THE CONGO)

Founded in 1992, CAJED provides care for 800 young people aged 6 to 17, with both primary and secondary schools and vocational training. Some of these young people have been child soldiers, or have been in trouble with the law. Some are refugees. They receive support from a team of psychologists and educators. In 2013, thanks to funding from Emmaus International, three new classrooms were fitted out.

# AMERICA

## FACT FILE

**28** groups  
**8** countries



Board members from the region  
 → Tania Schubert Barbosa (Brazil)  
 → Alberto Luiz de Urquiza (Argentina)  
 → Juan Melquiades (Peru)  
 → Jorge Ambiado (Uruguay)

**14** South American groups took part in the urban solid waste collection programme in 2013 (50% of groups).

**9** and **15** October: Lima Regional Assembly  
 → 49 groups took part, which was a new record and showed how the region is going from strength to strength.

## EMMAUS BUGA (COLOMBIA)

Emmaus Buga, a particularly active new group, collects used goods for two purposes: to repair objects and sell them to the public, and to sell material to recycling companies. The profits from these activities and from the group's organic market garden fund the education of 75 children. In 2014, the group will extend its salvage activities to move towards self-sufficiency.



Emmaus Buga (Colombia)

## AEP (PROFESSIONAL MUTUAL AID ASSOCIATION, LEBANON)

During the war in Lebanon, the AEP began to provide microcredit loans to people who were shut out of the banking system so that they could generate an income. Since it was founded in 1984, the organisation has made 3 500 loans, worth a total of 15 million dollars. In 2013, it opened its 13th newsstand. These newsstands are staffed by disabled people, creating work opportunities that otherwise they wouldn't have.



Caption AEP newsstand, staffed by a disabled person

# EUROPE



Workshops for Palestinian children in Lebanese refugee camps, funded by Emmaus Björkä's 2013 appeal

## EMMAUS BJÖRKÅ (SWEDEN)

For Emmaus Björkä, sharing wealth is essential. Through the profits from its sales, the organisation funds solidarity projects all over the world (Sweden, Angola, Mozambique, Nicaragua, Palestine and Western Sahara). In 2013, an appeal to other members of the movement allowed the group to come to the aid of 820 Palestinian refugees.

# ASIA

## FACT FILE

**7** groups  
**4** countries



Board members from the region  
 → Moon Sharma (India)  
 → Alexander Sawarimuthu (India)  
 → Oswald Quintal (India)  
 → Hélène Sayad (Lebanon)

**2 359** members of the mutual health programmes in Asia in 2013.

**2013** the Kudumbam group (India) hosted 45 guests as part of its ecotourism programme.  
 → This shows how fast the programme is growing in the region, with a total of 206 tourists staying with 5 groups in 2013.

## FACT FILE

**286** groups  
**16** countries



Board members from the region  
 → Simon Grainge (UK)  
 → Jean Karekezi (France)  
 → Gérard Racinne (France)  
 → Javier Pradini (Spain)  
 → Dženana Šabić (Bosnia-Herzegovina)

→ Margherita Zilliacus (Finland)  
 → Franck-Benoît Puntous (France)  
 → Silvana Nogarole (Italy)  
 → Hans Van Beek (France)  
 → Tobias Peterson (Sweden)  
 → Gianni Belletti (Italy).

**666%** increase in the number of British groups in Emmaus International from 2003 (3 groups) to 2013 (20 groups).

**26** and **27** April: Emmaus Europe regional meetings in Verona (Italy).  
 → 220 people from 110 Emmaus groups in 16 different countries met to exchange ideas on their future projects.

## 6 PRIORITY AREAS

# WATER

SPOTLIGHT ON...

### EMMAUS KUDUMBAM (INDIA)

Faced with the consequences of climate change, the Kudumbam group decided to work on environmental protection. It has founded an organic farm, developed water conservation and recycling systems, and supported local farmers. In 2013, the group shared its expertise through demonstrations and on-the-ground training.



Kudumbam (India)

Access to drinking water is a basic human right. Emmaus International campaigns for participatory water management, giving all citizens access to water.

- PROGRESS OF PILOT PROJECT  
65 000 of the 70 000 people living around Lake Nokoué now have access to water.
- CAMPAIGNING  
Emmaus has promoted participatory water management, which we consider not only possible but necessary, by highlighting the project's success in public debates and forums.

# HEALTHCARE

SPOTLIGHT ON...

### EMMAUS PIURA (PERU)

Emmaus Piura's physical therapy centre, which opened in 2005, provides care for disabled people who otherwise wouldn't have access to such services. In 2013, care was provided to 13 800 people. In 2014, Emmaus Piura hopes to establish a chemist's in the community and to take on a speech and language therapist, to provide even better care for its patients.



Emmaus Piura's physical therapy centre (Peru)

The right to healthcare is a fundamental right. Emmaus International supports mutual health programmes that grant even the least privileged access to healthcare.

- PROGRESS OF PILOT PROJECT  
In 2013, national mutual organisations were established in Benin and in Burkina Faso. In Asia, the mutuals are growing, with many new members.
- CAMPAIGNING  
Emmaus International is preparing to lobby for universal healthcare coverage.

# MIGRANTS



Emmaus Sevras (France)

Emmaus International stresses the importance of rethinking policies on migration all over the world so that they are based on the principle of freedom of movement and settlement.

SPOTLIGHT ON...

### EMMAUS SEVRAS (FRANCE)

With its local partners, the community is fighting to ensure that asylum seekers' rights are respected. Its weapons are political lobbying and offering material support to asylum seekers. In 2013, the group gave 120 asylum seekers somewhere to live by occupying a building. Every month, these asylum seekers join local organisations' protests in defence of their rights.

- PROGRESS OF PILOT PROJECT  
The Organisation for Universal Citizenship, of which Emmaus International is a founding member, was launched on 23 May 2013.
- CAMPAIGNING  
Emmaus International campaigns for the recognition of universal citizenship, and is lobbying for an international conference on migration to be held.

# ETHICAL FINANCE



Emmaus Ferrara's weekly protest (Italy)

Because a better world is not possible unless wealth is shared equally, Emmaus International is campaigning for an economic alternative, based on solidarity.

SPOTLIGHT ON...

### EMMAUS FERRARA (ITALY)

For Emmaus Ferrara, the economy should be a tool to use against poverty. By protesting in front of the Bank of Italy's former headquarters every week and by holding exhibitions and conferences, the group continued to raise awareness of the relationship between the economy and democracy in 2013.

- PROGRESS OF PILOT PROJECT  
2013 saw an increase in contributions from groups to the Emmaus Ethical Fund, which is used to guarantee loans for projects related to this programme.
- CAMPAIGNING  
Emmaus International has requested that groups use the services of ethical banks.



## 6 PRIORITY AREAS

# EDUCATION

SPOTLIGHT ON...

### EMMAUS BURZACO (ARGENTINA)

Since 1985, la Casa del Niño has provided care for 400 children from underprivileged families. They follow physical and cultural educational programmes, designed to complement their education at the local school. The group aims to give them the self-confidence they need to make a future for themselves. There is also a creche and a technical college for young adults.

Access to education is an important weapon in the fight against the causes of poverty and empowers the least privileged in society.

➤ PROGRESS OF PILOT PROJECT  
Since 2000, a collective fund has existed so that groups can pool resources for educational projects.

➤ CAMPAIGNING  
Those involved in educational projects in the Americas meet annually to set regional and international objectives and policies.



Children at la Casa del Niño, Emmaus Burzaco (Argentina)

# HUMAN TRAFFICKING



Sign with anti-trafficking slogan: "No to child labour"

SPOTLIGHT ON...

### AFA (ASSOCIATION OF WOMEN FRIENDS, BÉNIN)

In Benin, the AFA provides care for children who have been sold as maids. These children are often malnourished and have often been beaten. The group has been raising awareness and taking action against trafficking in the villages where the children are sold by collaborating with the local community and media. In 2013, more than 300 people undertook training on children's rights.

The fight against human trafficking is a worldwide struggle. Emmaus International is campaigning for legislation to be strengthened in order to protect victims and their rights.

➤ PROGRESS OF PILOT PROJECT  
Groups are working to raise awareness, prevent trafficking and provide support to victims.

➤ CAMPAIGNING  
In 2013, Emmaus Europe raised awareness of the issue among its groups using a questionnaire, posters and a practical information and action guide.

## SOLIDARITY

Solidarity is at the heart of the Emmaus movement. The sharing of resources between groups throughout the world allows the movement to come to the aid of the groups with least resources through its solidarity programmes.

### PARTNERSHIPS BETWEEN GROUPS

Partnerships between groups involve Emmaus groups providing each other with financial support, material support and/or human resources. They strengthen cohesion in the movement and allow groups to get to know each other.

### EMERGENCY APPEALS

When a group is facing an emergency, a solidarity appeal is launched within the movement. The money raised, in addition to money from a special fund, is used to come to the aid of the group.

### SOLIDARITY PROJECTS AND SALES

All groups hold an annual solidarity sale. Money raised by these sales funds local and regional solidarity projects which allow groups to increase their social impact.

### CONTAINERS

By sending containers, European groups share material resources with groups in Africa and South America. When containers are sent or received, there is also an opportunity for groups to find out more about their partner group.



The group in Burkina Faso in November

### PARTNERSHIP BETWEEN FRANCE/BOSNIA/BURKINA FASO

In 2013, the partnership between groups from France (Limoges, Angoulême, Ruffec and Niort), Bosnia (International Solidarity Forum) and Burkina Faso (Emmaus Solidarity Ouagadougou), which have been working together since 2008, entered a new phase. The groups met in Burkina Faso in November 2013 to agree on their priorities: women's shelters, education and training. In 2014, this partnership will continue, with the French and Bosnian groups sending a container to Burkina Faso.

## IN 2013

➤ 44 groups benefitted from gestures of solidarity between groups (emergency appeals, containers, funding for projects)

➤ 773 tons of goods were sent in containers

➤ € 523 650 were raised from solidarity sales

➤ 72 groups held a solidarity sale

➤ 59 containers were sent in 2013

➤ € 123 836 were raised for European projects at the Paris Salon

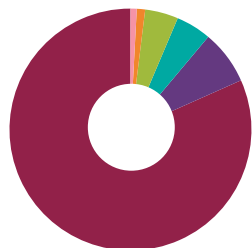
## ALLOCATION OF INCOME AND EXPENDITURE

2013 ended with a small deficit of €6824, not including extraordinary expenditure and income, which shows income and expenditure are fairly balanced.

### 1 - OPERATIONS: €6824 DEFICIT (NOT INCLUDING EXTRAORDINARY EXPENDITURE AND INCOME)

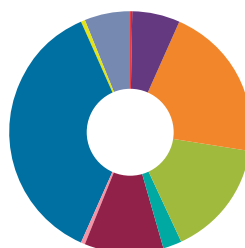
#### INCOME

- Write-back of provisions €11 644
- Donations and legacies €58 774
- Sponsorship €66 000
- Subscriptions €1 102 455
- Miscellaneous €17 435
- Subsidies €95 000



#### EXPENDITURE

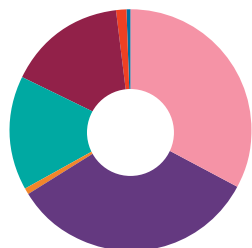
- Depreciation €6758
- "Life of the Movement" action €84 722
- Support for decentralised organisations €287 861
- Meeting costs €209 888
- Communications and heritage €34 150
- Overheads €144 483
- Training €4866
- Staff costs €504 035
- Allocation to provisions €0
- Dedicated funds €81 369



### 2 - SOLIDARITY: €72 111 SURPLUS

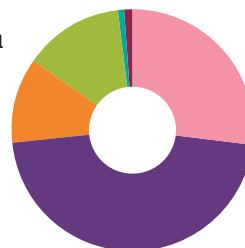
#### INCOME

- Subsidies and external income €1 135 697
- Dedicated funds €1 156 918
- Non-allocated donations €14 620
- Solidarity sales €523 650
- Subscriptions €551 227
- Sponsorship €34 000
- Urgent appeal €6688



#### EXPENDITURE

- General management of priority areas and solidarity €907 421
- Other initiatives €1 552 934
- Regional solidarity projects/funds €385 979
- Dedicated funds €447 589
- Executive committee emergency fund €26 320
- Containers €30 446



## BALANCE SHEET EXTRACT (IN EUROS)

1 - ASSETS			ON 31/12/2013	31/12/2012
	GROSS	DEPRECIATION	NET	NET
TOTAL FIXED ASSETS	€2 296 934	€87 676	€2 209 258	€1 041 135
TOTAL CURRENT ASSETS	€2 780 884	€25 670	€2 755 213	€2 858 896
ASSET CONVERSION DIFFERENTIAL	€12 598	—	€12 598	€12 598
OVERALL TOTAL	€5 090 416	€113 346	€4 977 069	€3 912 628

1 - LIABILITIES	ON 31/12/2013		31/12/2012	
	NET		NET	
ORGANISATION'S FUNDS	€1 049 177		€1 002 413	
RISK AND CONTINGENCY PROVISIONS	€57 246		€663 540	
DEDICATED FUNDS	€1 755 908		€643 998	
DEBTS	€2 113 794		€1 601 733	
LIABILITY CONVERSION DIFFERENTIAL	€944		€944	
OVERALL TOTAL	€4 977 069		€3 912 628	

## 2014 BUDGET (IN EUROS)

Expenditure for 2014 is divided in two: firstly, the Operating budget itemises figures relating to the organisation's regular activities (subscriptions, salaries and management costs, etc). Secondly, the Priority Areas and Solidarity budget contains figures specifically relating to our action around the world.

### 1 - EXPENDITURE

→ OPERATIONS AND HERITAGE	
STAFF COSTS	€525 000
OVERHEADS	€105 500
FINANCE AND RESOURCES	€38 800
ADMINISTRATION	€25 000
COMMUNICATIONS AND HERITAGE	€142 220
MEETING COSTS	€166 000
COORDINATION AND MOBILISATION	€14 000
TRAINING AND EXCHANGES	€32 000
SUPPORT FOR DECENTRALISED ORGANISATIONS	€300 000
STATUTORY AND ORGANISATIONAL MATTERS	€3000
DEPRECIATION	€40 000
RESERVES	€100 000
SUBTOTAL	€1 491 520
→ PRIORITY AREAS AND SOLIDARITY BUDGET	
PRIORITY AREAS	€1 919 500
INTERNATIONAL SOLIDARITY	€607 500
COORDINATION AND GENERAL MANAGEMENT OF THE PRIORITY AREAS AND SOLIDARITY	€625 500
SUBTOTAL	€3 152 500
TOTAL	€4 644 020

### 2 - INCOME

SUBSCRIPTIONS	€1 580 000
DONATIONS AND LEGACIES	€107 000
NOKOUÉ CONTRIBUTIONS	€1 981 400
SOLIDARITY SALES	€400 000
GROUP CONTRIBUTIONS (NOT INCLUDING NOKOUÉ)	€320 000
SPONSORSHIP	€100 000
OTHER CONTRIBUTIONS	€161 000
TOTAL	€4 649 400

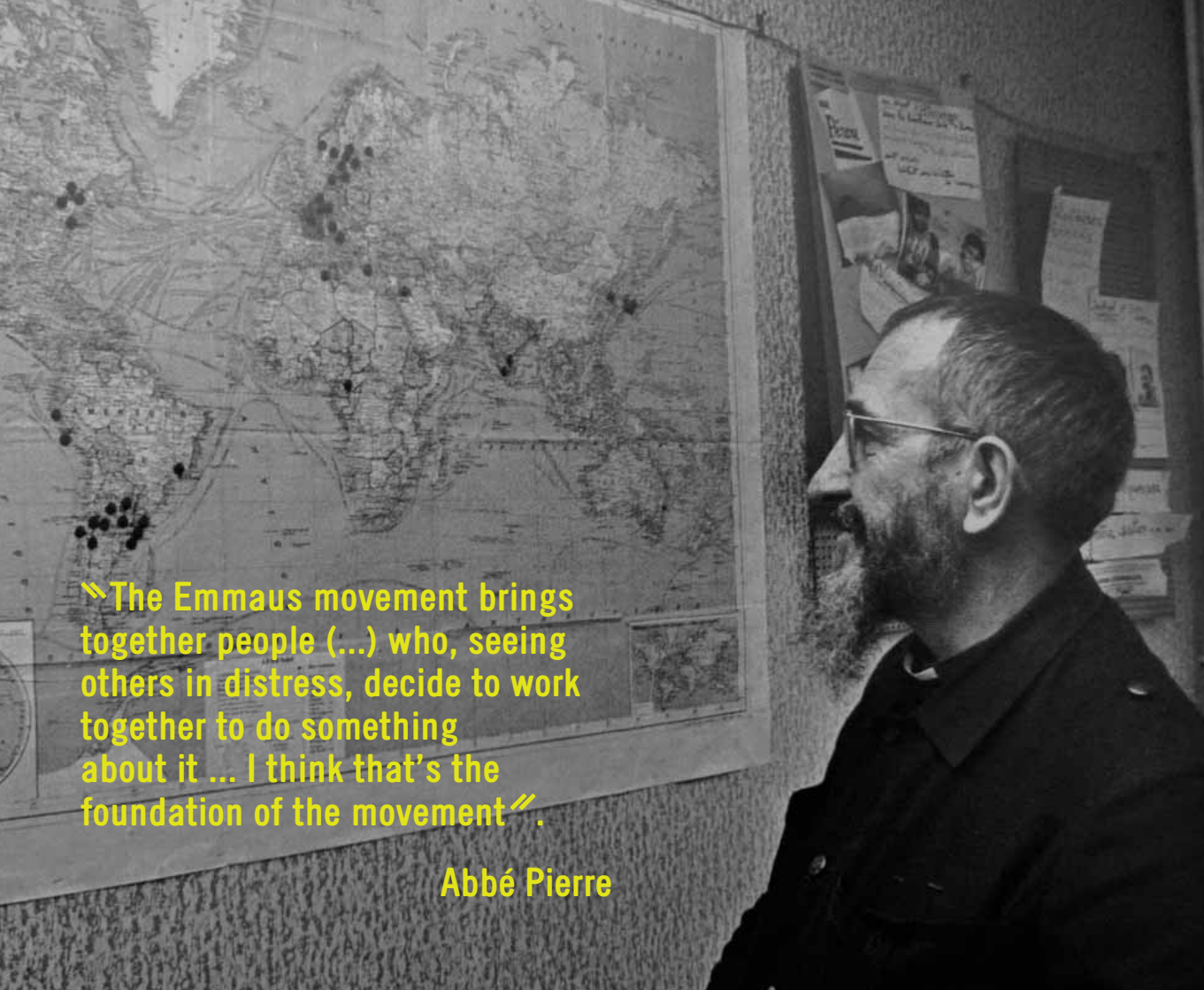
## EXTERNAL FUNDING SOURCES

To ensure its independence, the sustainability of its action and safeguard its freedom of speech, Emmaus International's resources primarily come from its member organisations. However, to reinforce specific international solidarity initiatives, ethical partnerships and external funding are sought.

- The partnership with Orange supports the development of mobile telephone recycling workshops in France, Burkina-Faso, Benin and Madagascar.

- The European Commission, the French region of Ile-de-France, the Abbé Pierre Foundation and the San Zeno Foundation (via Emmaus Italy) contribute towards the Nokoué project (see p.20).

*The content of the publication is the responsibility of Emmaus International alone and may in no way be considered as a reflection of the European Union's viewpoint.*



“The Emmaus movement brings together people (...) who, seeing others in distress, decide to work together to do something about it ... I think that’s the foundation of the movement”.

Abbé Pierre

## HERITAGE

Abbé Pierre’s sole legatee, Emmaus International is responsible for promoting his ideas and good works, and keeping his memory alive. The organisation is currently compiling an inventory of Abbé Pierre’s archives. As part of this project, it

runs the Abbé Pierre - Emmaus Centre in Esteville, where he lived and is buried.

<http://centreabbepierreemmausesteville.wordpress.com/>



Publication Manager:  
Jean Rousseau and the Communications steering committee  
Editing Team: Marie Flourens, Marie-Anne Dubosc, Clément Tendil  
Graphic Design: et d’eau fraîche  
Photo credits: Emmaus International  
Cover photo: education programme  
at the Tara Projects group (India)  
Translation: Jane Heath

Contact:  
Emmaus International  
47 avenue de la Résistance  
93104 Montreuil Cedex – France  
Tel. +33 (0)1 41 58 25 50  
Fax +33 (0)1 48 18 79 88  
[contact@emmaus-international.org](mailto:contact@emmaus-international.org)