

# 2016 ANNUAL REPORT



emmaus

INTERNATIONAL

ACTIVISTS FOR CHANGE

# EDITORIAL



**2016** was the year of the Emmaus World Assembly in Jesolo, Italy. Every 4 years, this wonderful event provides an occasion for Abbé Pierre's successors from all over the world to meet, to share their vision of the world, and to collectively decide on the direction Emmaus should move in.

The resolutions voted on last April marked a real turning point. They were the result of a process that led our Movement to question its past, its values and its current practices in order to build a better future. Through this process, the world's Emmaus associations reaffirmed their desire to act "in the footsteps of Abbé Pierre", with respect for "our values and principles", and with the sole aim of "fighting the causes of poverty". They reaffirmed that solidarity, which is the heart of our Movement, must be the vehicle for social change and must feed our political stance, helping to move towards a fairer society.

We are now beginning to implement these resolutions. Everyone must appropriate them, and everyone must play a part in this. Through sharing all of our experiences, we must show that a world that respects humans and our environment is possible.

Patrick ATOHOUN,  
President of Emmaus International

# INTRODUCTION

## CONTENTS

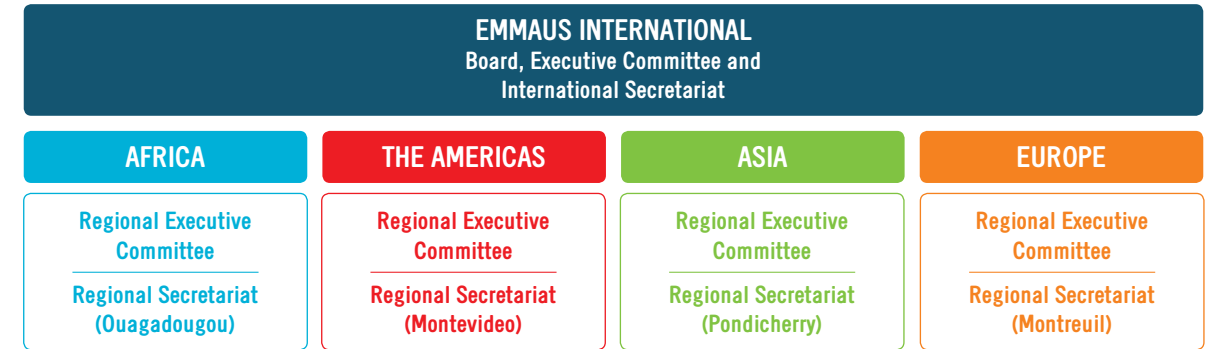
- EDITORIAL \_ P.2
- INTRODUCTION \_ P.2
- REGIONS \_ P.4
- 2016 WORLD ASSEMBLY \_ P.6
- ACTING AGAINST THE CAUSES OF POVERTY \_ P.8
- INTERNATIONAL SOLIDARITY \_ P.9
- BRINGING OUR HERITAGE TO LIFE \_ P.10
- FINANCIAL REPORT \_ P.11

**C**reated in 1971 by Abbé Pierre, Emmaus International is a solidarity-based movement, acting against poverty and exclusion. It brings together 350 associations in 37 countries, spread over 4 continents. All the groups have the same values of welcome, solidarity, openness, respect and sharing in very diverse social, economic and political contexts. All share the same goal: acting against the causes of poverty and being vehicles for social transformation by allowing the poorest to become stakeholders of their own lives.

Emmaus organisations the world over engage in activities and political lobbying within the framework of three struggles for access to fundamental rights: an ethical and solidarity economy, social and environmental justice, and peace, freedom of movement and of residence for universal citizenship.

As Abbé Pierre's sole legate, Emmaus International is responsible for protecting and keeping the memory of Abbé Pierre alive, along with the struggles he tirelessly waged throughout his life.

# STRUCTURE



# GOVERNANCE

Emmaus International is democratically and internationally governed by elected, grassroots representatives from all four continents. Every four years, the 350 member organisations come together at the World Assembly. This key moment in the life of the Movement is where decisions are made regarding the directions the Movement should move in, and this is also when elections for new representatives are held. On the international level and in each Region (Africa, America, Asia, Europe), the elected bodies oversee the implementation of these new directions with the support of teams of paid workers.

# WORLD MAP



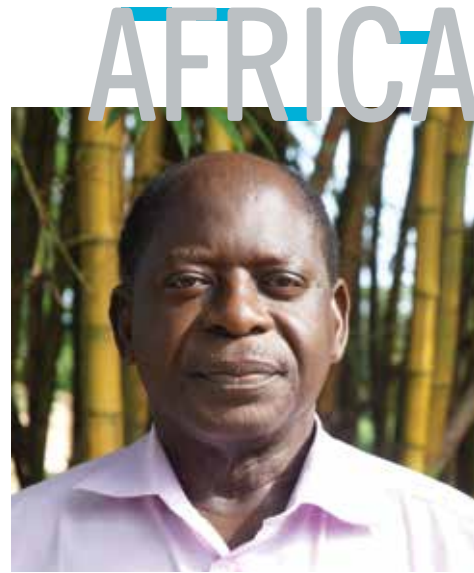
# EMMAUS ACROSS 4 CONTINENTS

## PROFILE

15 groups  
9 countries



"In Africa, the economic and financial crisis has led to increased prices for staple goods, as well as the emergence of many social movements. We are facing political crises in some countries due to a lack of respect for democratic change. Emmaus organisations fight against poverty through promoting sustainable agriculture, fighting against desertification, and fighting for access to education, healthcare, water and land for women and children. Of course, our activities must be financed, but they mainly aim to raise awareness among the most excluded. In 2016, we have been particularly working on the issue of financial independence for African organisations and the development of revenue-generating activities (bakeries, waste conversion, education, health, radio, awareness raising, etc.). The guidelines and ideas that came out of the World Assembly have breathed new life into Emmaus Africa in terms of assessing our action and moving us forward."



**MAHAMADY SAWADOGO**  
MEMBER OF THE SEMUS GROUP (BURKINA FASO)  
PRESIDENT OF EMMAUS AFRICA

# AMERICA



**JUAN MELQUIADES**  
MEMBER OF THE EMMAUS PIURA GROUP (PERU)  
PRESIDENT OF EMMAUS AMERICA

"2016 was a year marked by corruption scandals involving leaders of several Latin American countries, by the triumph of the Right and their desire to build walls between people in the United States, by an economic, social and political crisis in Venezuela, and by various floods linked to climate change. In this context, Emmaus America is becoming stronger. Our priority is education, which consists of the spreading of Emmaus values and leading initiatives developed by Emmaus organisations in this field. Environment and the solidarity economy are also at the heart of our daily concerns through our work collecting, recycling, transforming and selling objects. In 2016, the America Region met its regional goals in terms of training, meetings and coordinated decision-making. The region is also heavily involved in the world assembly and is now working on adapting the international guidelines on the regional level."

## PROFILE

31 groups  
8 countries



# ASIA

## PROFILE

7 groups  
4 countries



## MOON SHARMA

MEMBER OF THE TARA PROJECTS GROUP (INDIA)  
PRESIDENT OF EMMAUS ASIA

"The Asian region has many cultures and religions. The region is economically growing, but it has resulted in widespread disparity and many rights are violated. Emmaus associations in Asia fight for the dignity, equality and respect of the excluded in our society through solidarity and collective efforts. We are fighting for an economy with solidarity, for freedom of movement, and to save the environment, natural resources and democracy. Right to water is one of the priority issues, because the water crisis and climate change has led to conflict, droughts and floods that affect the poorest people. Through our work with microcredit and setting up mutual health schemes, we are allowing the most excluded to develop their own projects and reappropriate their rights. Our priorities are now to implement the 2016 world assembly resolutions from Jesolo through our regional activity."



# EUROPE



## WILLI DOES

MEMBER OF THE EMMAUS COLOGNE GROUP (GERMANY)  
PRESIDENT OF EMMAUS EUROPE

"Europe is currently at a crossroads. The post-war European ideal has given way to new forms of nationalism, accompanied by high unemployment and the lowering of social standards. In the face of the refugee crisis, Europe has turned itself into a fortress, abandoning its values of integration and solidarity.

In this context, Emmaus is continuing to support the development of solidarity-based activities between European Emmaus associations, and is increasingly involved in the issue of migration through organising Collectives and supporting the fight for freedom of movement and of residence, alongside Emmaus France and Emmaus International. The topic of the circular economy has been key in 2016, with the publication of a booklet listing the practices of Emmaus associations in Europe. This has been the basis for lobbying and amendments addressed to MEPs. In 2017, Emmaus Europe will work to bring its projects in line with the 3 struggles voted on at the World Assembly."

## PROFILE

295 groups  
16 countries



# 2016: WORLD ASSEMBLY

Every 4 years, the World Assembly brings together Emmaus associations from across the globe to decide together on the direction the Movement should move in for the coming years. From 18 to 23 April 2016, 248 groups, represented by 450 delegates, took part in the 23rd Emmaus World Assembly in Jesolo, Italy.

Under the theme of this World Assembly – “Shared values, actions for tomorrow” – we worked on the foundation of our Movement, its heritage, and actions for defeating poverty.

2016 was marked by the setting of new directions for the coming 4 years.



## KEY FIGURES

35

countries represented

30

workshops organised to reflect on how best to give new momentum to our solidarity, to build and strengthen our political stance, and to renew our leaders.

## A 5th Founding Text is Adopted!

Almost 10 years after the death of Abbé Pierre, the Emmaus Movement that he founded wanted to reflect on the values that inspired and characterised his actions, and to ensure that these values were shared by Emmaus associations the world over. Consultation with member associations led to the identification of a common foundation of 5 values: **welcome, openness, sharing, respect for people and their environment, and solidarity**. These values, and the way in which they should be brought to life through the Movement, are explained in the text “Our values and guiding principles”, adopted as the 5th founding text by the 2016 World Assembly.



## A Common Goal: Fighting the Causes of Poverty

A study carried out in 2014 and 2015 with Emmaus associations all over the world signalled a certain level of stagnation in terms of the associations and their commitment to international solidarity and political lobbying. To inject some renewed momentum, the World Assembly reaffirmed that the common goal of all of our actions should be to fight the causes of poverty. To this end, 3 struggles were adopted: fighting for a truly solidarity-based economy, implementing social and environmental justice, and defending peace, freedom of movement and of residence on an international level, for universal citizenship.

## Keeping the Memory and Struggles of Abbé Pierre Alive

10 years on from his death, Abbé Pierre, the Movement's founder, has left behind him a history of a life of tireless struggle. At the World Assembly, we reflected on how best to develop a feeling of belonging to the Movement around this shared history, and how to breathe life into Abbé Pierre's way of thinking and his struggles outside of the Movement. Aware of their responsibility, the Emmaus associations that came together at the World Assembly adopted an ambitious strategy to continue keeping the memory of Abbé Pierre alive and giving Emmaus International the necessary means to carry out its mission as sole legatee.



## Strengthening Our Movement

As well as shared values and heritage, the participants reaffirmed the need to improve the democratic life of the Movement through uncompromisingly honest, transparent and participative governance. The Assembly also recalled the need to support the emergence of future leaders within the Movement to guarantee that our Movement continues to exist.



# ACTING AGAINST THE CAUSES OF POVERTY

## FROM 6 PRIORITY AREAS TO 3 STRUGGLES

Since the World Assembly, the approach based on priority areas (right to water, international migration, health, education, ethical finance, human trafficking) has been replaced by a struggle-based approach, in order to fight against poverty. The activities carried out within the framework of the priority areas will not disappear, but will be aligned with these three struggles. This new way of looking at our actions better corresponds to the

reality faced by Emmaus associations around the world, and should allow everyone to see their actions from the viewpoint of social transformation. It allows for territorial integration and the taking into account of organisations' local realities, all while working towards the same goal. International solidarity should be seen as political commitment, nurturing our activity of lobbying decision makers.

### ETHICAL AND SOLIDARITY ECONOMY

➔ Establishing and defending economic models that are inclusive, allowing everyone to make a living from their work and reappropriate their fundamental rights.

#### ACTIONS CARRIED OUT BY EMMAUS...

Guaranteeing loans for associations or cooperatives; financing social actions through communities' collection activities; reintegration through work; handicrafts and fair trade; sorting and up-cycling.

#### SPOTLIGHT

In Latin America, 12 Emmaus associations have developed an economic project recycling waste, that are collected and sold to finance the association's solidarity-based activities. This programme has also created jobs and helped local associations to act in favour of the most excluded.



### SOCIAL AND ENVIRONMENTAL JUSTICE

➔ Setting up initiatives that foster a fair balance in all fields: social, environmental, democratic, gender, access to fundamental rights, etc. in order to find solutions for a sustainable world.

#### ACTIONS CARRIED OUT BY EMMAUS...

Mutual health funds for the underprivileged (Benin, Burkina Faso, India, Bangladesh); Education of underprivileged children and young people in Africa, America and Asia; the Nokoué citizen and participative management programme for access to water and sanitation for 90 000 people living in extreme poverty.

#### SPOTLIGHT

Emmaus Kudumbam (India) supports organic agriculture that respects humans and the environment, based on responsible use of water. It helps landless farmers to acquire skills, training them on its organic farm, and raises awareness among populations about environmental issues.

### PEACE, FREEDOM OF MOVEMENT AND OF RESIDENCE FOR UNIVERSAL CITIZENSHIP

➔ Giving everyone the right to live in a peaceful, borderless world.

#### ACTIONS CARRIED OUT BY EMMAUS...

Protection and reintegration of child soldiers in the Democratic Republic of the Congo; fighting human trafficking; providing welcome and accommodation to migrants who are seeking asylum; petitioning for freedom of movement and of residence for universal citizenship.

#### SPOTLIGHT

In 2016, Emmaus San Sebastian (Spain) launched Besarkadak, a platform linking inhabitants to refugees through a services and skills exchange. The goal was to encourage social cohesion and to welcome those most excluded.



# INTERNATIONAL SOLIDARITY

Solidarity is at the heart of the Emmaus movement. Emmaus associations pool their resources to come to the aid of those who are most disadvantaged through solidarity programmes.



### ACCOMMODATION IMPROVEMENT PROJECTS

In 2016, a convention signed between Emmaus International and the Abbé Pierre Foundation financed 10 accommodation improvement projects in Africa, Asia, America and Europe. In Ukraine, Emmaus Oselya used these funds to renovate community buildings and improve the living conditions for 25 companions. These companions even helped with the work, thereby developing new skills and knowledge for the future!



### 2016, A TURNING POINT FOR NOKOUÉ

Thanks to the support of the Emmaus Movement over 10 years with the pilot project on Lake Nokoué, Benin, 90 000 residents now have access to water and sanitation, and they collectively manage this commonly-held resource. 2016 was the year when the co-financing by the European Union came to an end. A closing event was organised on 13 June at Lake Nokoué as well as on social media. Since then, the Movement has continued to support this population through educating about hygiene and working on changing behaviours, although the residents manage the infrastructure themselves. The film "Residents at the heart of the project", made in 2016, tells the story of how the residents became stakeholders in the project.

## IN 2016

➤ Solidarity sales by **200** Emmaus associations in 2015 financed projects by **18** Emmaus associations in Africa, America and Asia in 2016, to a total of **€440 379**

### LOCALLY FINANCED PROJECTS

Every one of the Movement's organisations carries out a yearly solidarity sale. The revenue from this sale goes into a common pot that is redistributed to support projects aimed at helping Emmaus associations to strengthen their actions and respond to new needs.

➤ In 2016, **45** containers were sent by **18** Emmaus associations in Europe to 22 Emmaus associations in Africa and South America.

### CONTAINERS

Through sending containers, Emmaus associations in Europe share material resources with those in Africa and South America, providing them with items they need, or helping them organise bric-a-brac sales or to help other local organisations. It is also an opportunity for members of "sender" and "receiver" groups to meet.

### EMERGENCY AID

When a member association suffers an emergency (fire, flood, etc.) and expresses a need for support, a solidarity appeal is launched to all of the Movement's groups. The aid collected provides for emergency help (survival kits, etc.) or is used to help rebuild sales rooms, schools or other areas where the association works.

# BRINGING OUR HERITAGE TO LIFE

As Abbé Pierre's sole legatee, Emmaus International is responsible for spreading his thoughts and his work, and protecting and bringing to life his memory and struggles.

# 2016 FINANCIAL REPORT

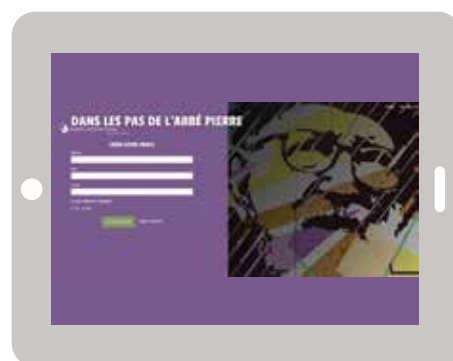


## What do we do?

Emmaus International works on promoting and creating an inventory of Abbé Pierre's archives, which are mainly held in the National Archives of the World of Work (ANMT) in Roubaix, France. It also supervises the Abbé Pierre-Emmaus Centre, a heritage site which is open to the public and located in Esteville, France, where the Abbé lived and is buried:  
<http://www.centre-abbe-pierre-emmaus.org/>

## In 2016

The World Assembly reaffirmed the need to develop a strategy for "Bring Our Heritage to Life", aiming to mobilise the Movement's groups around our history and also externally promoting the values and alternatives offered by Emmaus associations, "in the footsteps of Abbé Pierre".



## ACT EMMAUS

Launched in December 2016, the Act Emmaus platform firstly provides an accessible means for discovering and understanding Abbé Pierre's struggles for peace, justice, solidarity, dignity and sharing. These are presented through various archive documents (photos, videos, audio documents, posters, manuscripts, etc.). The second part of the platform is for Emmaus groups to share their daily activities, linking them with Abbé Pierre's struggles and the Movement's guidelines for action.

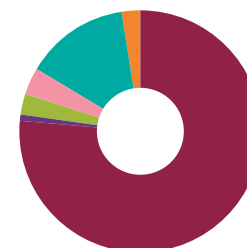
[WWW.ACTEMMAUS.ORG](http://WWW.ACTEMMAUS.ORG)

## DISTRIBUTION OF INCOME AND EXPENDITURE

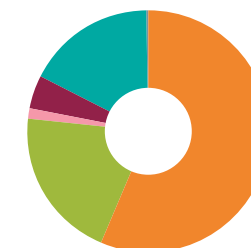
Regarding 'Operations and Life of the Movement' the year 2016 closed with a surplus of €110,937, which will be earmarked to finance the cost of our 2020 World Assembly. Regarding 'Solidarity and Political Commitments' the year 2016 closed with a surplus of €215,093, which will be used to finance upcoming mobilisations (such as the World Alternatives Forum led by the Most Excluded or the International Work Camps).

### 1 - OPERATIONS AND LIFE OF THE MOVEMENT: SURPLUS €110 937 (NOT INCLUDING EXTRAORDINARY INCOME OR EXPENDITURE)

**INCOME**  
 → Group membership fees €2 024 552  
 → Subsidies €24 000  
 → Donations and legacies €69 471  
 → Sponsorship €100 000  
 → Royalties €670  
 → World Assembly €365 664  
 → Other income €61 727  
**TOTAL €2 646 084**

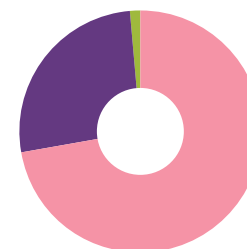


**EXPENDITURE**  
 → Salaries and general costs €1 434 150  
 → Life of the Movement €512 318  
 → Communication €36 968  
 → Heritage\* €112 240  
 → World Assembly €434 171  
 → Other expenditure €5 300  
**TOTAL €2 535 147**

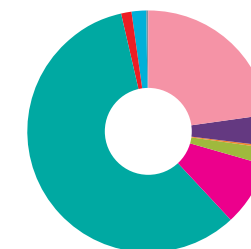


### 2 - SOLIDARITY AND POLITICAL COMMITMENTS: SURPLUS OF €215 093

**INCOME**  
 → Group contributions €1 308 528  
 → Subsidies €477 429  
 → Donations and legacies €25 799  
**TOTAL €1 811 756**



**EXPENDITURE**  
 → Right to water €363 946  
 → Healthcare €69 497  
 → Education €6 470  
 → International migrations €35 470  
 → Developing our heritage and archives €135 170  
 → Support the group's projects in Africa, Asia, the Americas and Europe €931 550  
 → Support for sending of containers (Africa and America) €19 498  
 → Emergencies €34 005  
 → Other expenditure €1 056  
**TOTAL €1 596 662**



## BALANCE SHEET EXTRACT (IN EUROS)

| 1 - STATEMENT OF ASSETS | GROSS      | DEPRECIATION | ON 31/12/2016<br>NET | ON 31/12/2015<br>NET |
|-------------------------|------------|--------------|----------------------|----------------------|
| TOTAL FIXED ASSETS      | €2 241 798 | €264 758     | €1 977 040           | 2 132 261            |
| TOTAL CURRENT ASSETS    | €2 738 512 | €25 522      | €2 712 991           | 2 540 954            |
| OVERALL TOTAL           | €4 980 310 | €290 280     | €4 690 031           | €4 673 215           |

| 1 - STATEMENT OF LIABILITIES      | ON 31/12/2016<br>NET | ON 31/12/2015<br>NET |
|-----------------------------------|----------------------|----------------------|
| FUNDS OF THE ASSOCIATION          | €1 292 161           | €1 181 225           |
| RISK AND CONTINGENCY PROVISIONS   | €19 885              | €66 013              |
| EARMARKED FUNDS                   | €1 972 726           | €1 757 633           |
| DEBTS                             | €1 405 258           | €1 668 345           |
| LIABILITY CONVERSION DIFFERENTIAL | -                    | -                    |
| OVERALL TOTAL                     | €4 690 031           | €4 673 215           |

\* Protection of the Abbé Pierre and Emmaus brands, support for the Abbé Pierre-Emmaus Centre.

**“It is not enough to act, we must  
conquer - defeating the forces  
pushing against us”**

**Abbé Pierre**  
(Beirut, 1959)



2016 WORLD ASSEMBLY IN JESOLO, ITALY, APRIL 2016



**EMMAUS**  
**INTERNATIONAL**

ACTIVISTS FOR CHANGE

Publishing director: **Patrick Atohoun**  
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Contact:  
**Emmaus International**  
47 avenue de la Résistance  
93104 Montreuil Cedex – France  
Tel. +33 (0)1 41 58 25 50  
Fax +33 (0)1 48 18 79 88  
[contact@emmaus-international.org](mailto:contact@emmaus-international.org)  
[www.emmaus-international.org](http://www.emmaus-international.org)  
[www.actemmaus.org](http://www.actemmaus.org)  
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